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Northwest Pipeline
Shipper Advisory Board Meeting

Spring 2025

April 9, 2025

Shipper Advisory Board Agenda

1.	Welcome and Safety Moment	Gary Venz
2.	Western Interstates Growth and M&ERP	Jerimiah Ross Jordan McDonough Christine Wallat
3.	North Mist Update	Scott Johnson (NWN)
4.	Northwest Coalition for Energy Choice – What's New	Natasha Jackson
5.	WECC – Resource Adequacy	Kris Raper (WECC)
6.	Rockies Growth Outlook	Jason Connelly
7.	Business Development Update	Christine Wallat
8.	Government Affairs – Keys to Success	Jimmie Hammontree Kasey St. John
9.	NextGen Gas	Chad Bracher

Lunch Break

10.	Market Fundamentals – Energy GPS	Jeff Richter
11.	Passage Modernization Project	Beau Galloway
12.	Seattle District Operations Update	Sam Chesnut
13.	Invoicing the CRM Surcharge	Brad Dillon
14.	Winter Recap and Summer Road Map	Mark Warren
15.	Mastio Customer Survey	Carolyn Ebner
16.	Closing	Mark Mohan

SAB Business Meeting – April 9, 2025

- Feel free to ask questions at any time.
- To keep the atmosphere light and fun we have asked presenters to share a joke.
- Feedback is appreciated.
- Breaks will be provided to accommodate both B&B.
- Lunch will be provided (at lunch time)
- Presentation is posted at:
  Williams - Northwest Pipeline
- Fall SAB is right around the corner. Please think about agenda items you would like us to consider…and share.

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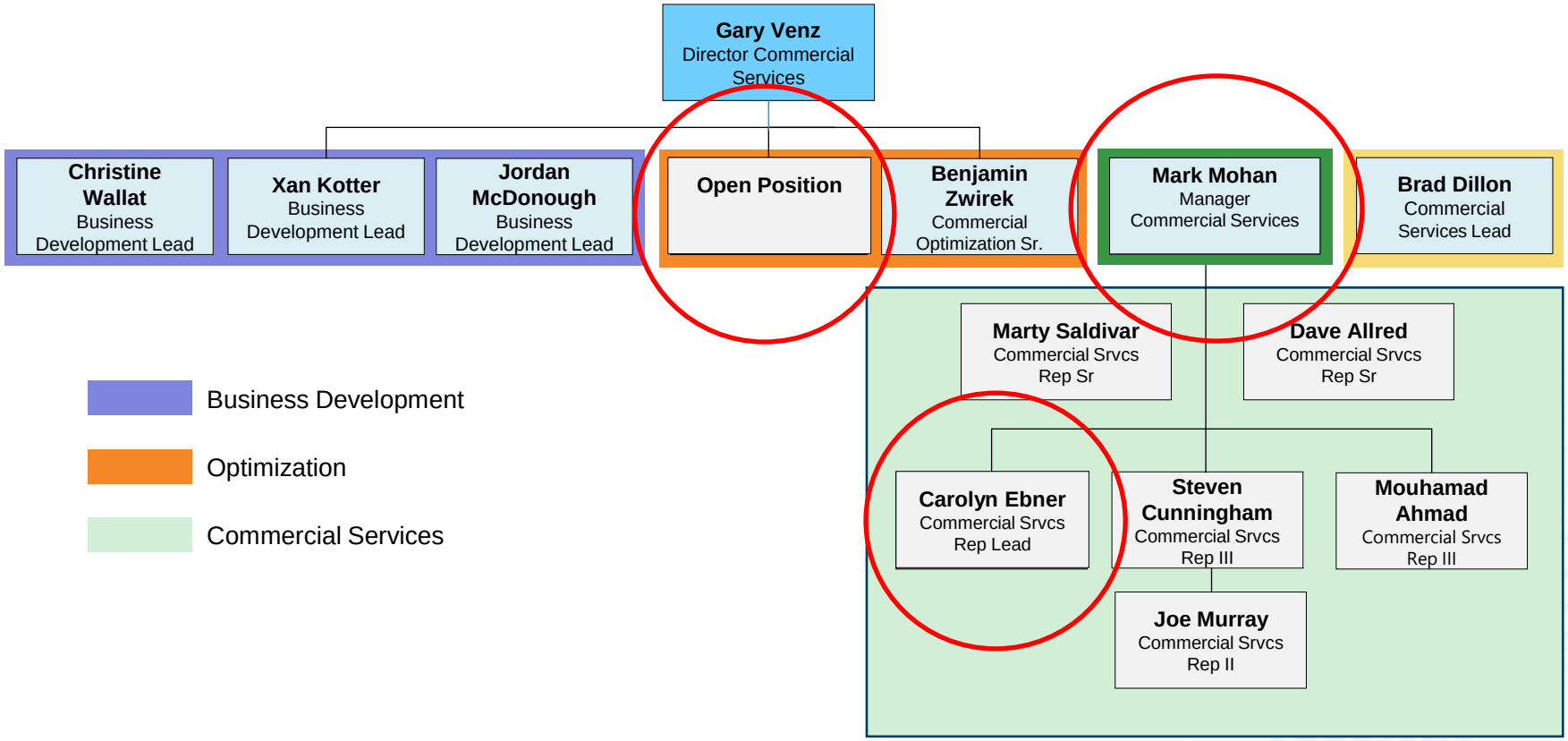
Welcome & Safety Moment

Gary Venz, Director Commercial Services

Northwest Pipeline Commercial Team – Organizational Update



Introduction

Professional Timeline

- 2007: XTO
- 2010: OXY
- 2018: NextEra
- 2020: Williams
  - Manager- Regulated Rev Acctg
  - Commercial Development- Transco

Hobbies

- Family time
- Coffee Shops
- Movies
- Houston Sports
- Tennis

Mark Mohan

Manager Commercial Services

Houston Tower

281-217-5295

mark.mohan@williams.com

2024 Northwest Pipeline Highlights

What kept us busy:

#3 Mega Pipes

Mastio Customer Survey

- 69 respondents
- Improvement in nearly every category

10 Year Contract Life

Critical to financial strength

- Fully contract between Sumas and Opal – Both directions

2nd Highest Throughput

Critical energy delivery system

- 930 Bcf transported in 2024
- Record peak day January 15 -~4.5 Bcf

Executed M&ERP

Commitment to program

- Sumas
- Green River
- Mecham
- Pleasant View

Commercialized Four Projects

Responsive to customer needs

- Kelso Beaver Reliability - Wild Trail
- Naughton Coal-to-Gas
- Huntingdon Connector

Gas/Electric Coordination

Stood up After MLK Weekend

- Winter readiness
- Regional energy study
- Development of common messages
- Regional symposium

Government Affairs

Proactive Posture

- Investment in GA&O as strategic partner

Damage Prevention

Public awareness

Plymouth Vaporization

Modernization and investment

- Critical to NWP operation during peak events and customers who contract for services

2025 Northwest Pipeline Focus Areas

What we are working on:

Commercial Excellence

Get better everyday

- Respond to customer feedback
- Organizational agility to grow NWP commercial talent
- Provide creative solutions to meet customers' needs that are executable

Gas/Electric Coordination

Ongoing participation

- 2025 has key deliverables associated with work started in 2024

Safe/Reliable Operator

Critical energy delivery system

- Complete planned maintenance and keep gas flowing to our customers
- Winter readiness focus

Execute on Projects

Do what we said we were going to do

- Plethora of projects require deliberate organizational alignment
- Growth/M&ERP

Digital Transformation

Investment in technology

- Passage future state

What else?

Focus on Being #1

- Environmental Stewardship
- GA&O front and center
- M&ERP phase II Development
- Doing things the right way for the right reasons

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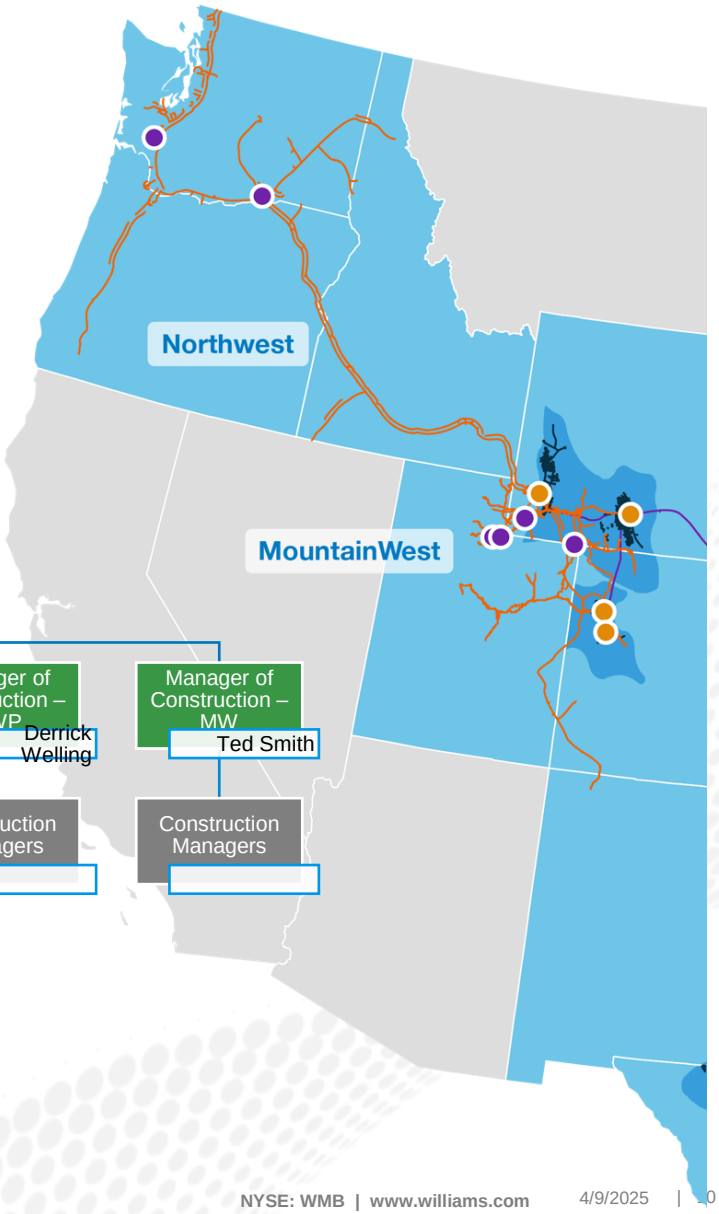
Western Interstates Growth and M&ERP

Jeremiah Ross, Manager Projects Western Interstates
Jordan McDonough, Business Development Lead
Christine Wallat, Business Development Lead

Western Interstates Execution Organization



Director of Projects
Su-Lin Jaaskelainen

Admin Assistant
Charolette Johnson

Manager of Projects – Growth/ERP	Manager of Projects – Tactical	Manager of Projects – IME	Manager of Storage Projects and Engineering	Manager of Construction – NWP	Manager of Construction – MW
Jeremiah Ross	Greg Sudman	Diana Zapata	Jack Ahern	Derrick Welling	Ted Smith
Project Managers	Project Managers	Project Managers	Engineers	Construction Managers	Construction Managers
Engineers	EDP	Engineers			

Western Interstates Priorities

Energizing Our Workforce

- Culture of Transparency & Innovation
- Financial Acumen & Presentation Quality
- PM Bootcamp Revamp
- Leadership Development

Business Process Modernization

- Schedules for Every Project
- Benchmarking & Estimating Tools
- Value Engineering & Alternatives Analysis
- Project Hub & Project Workflow

Project Execution Excellence

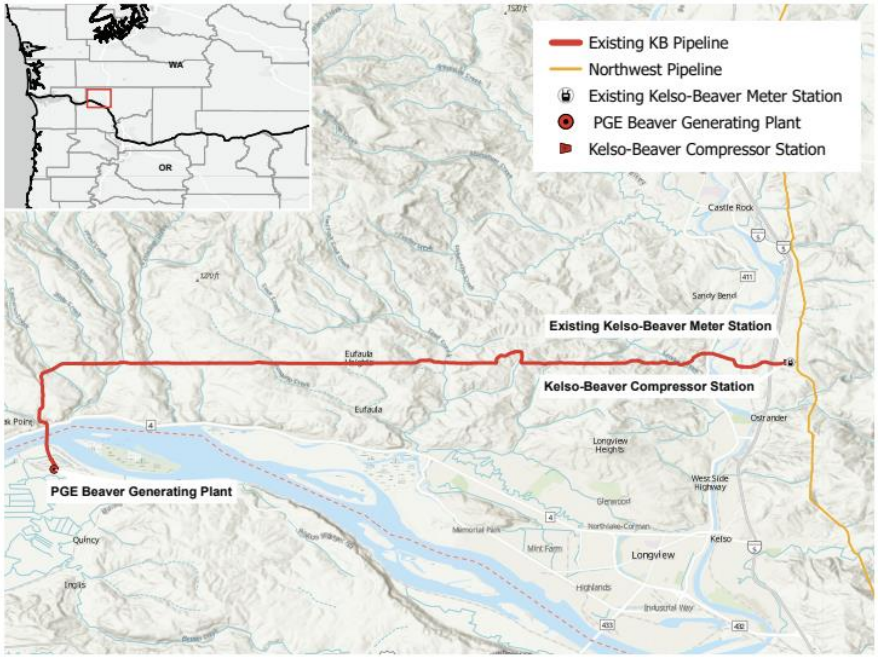
- Outage Optimization
- Maintenance Capital Programs & Optimization
- Western Interstates Execution Strategy
- Document Controls Strategy Advance

Baseline

Baseline Performance

Kelso-Beaver Reliability Project

The Kelso-Beaver (KB) Reliability Project will provide the firm lateral transportation service necessary for shippers to access and utilize the state-approved North Mist Project.



Project Benefits:

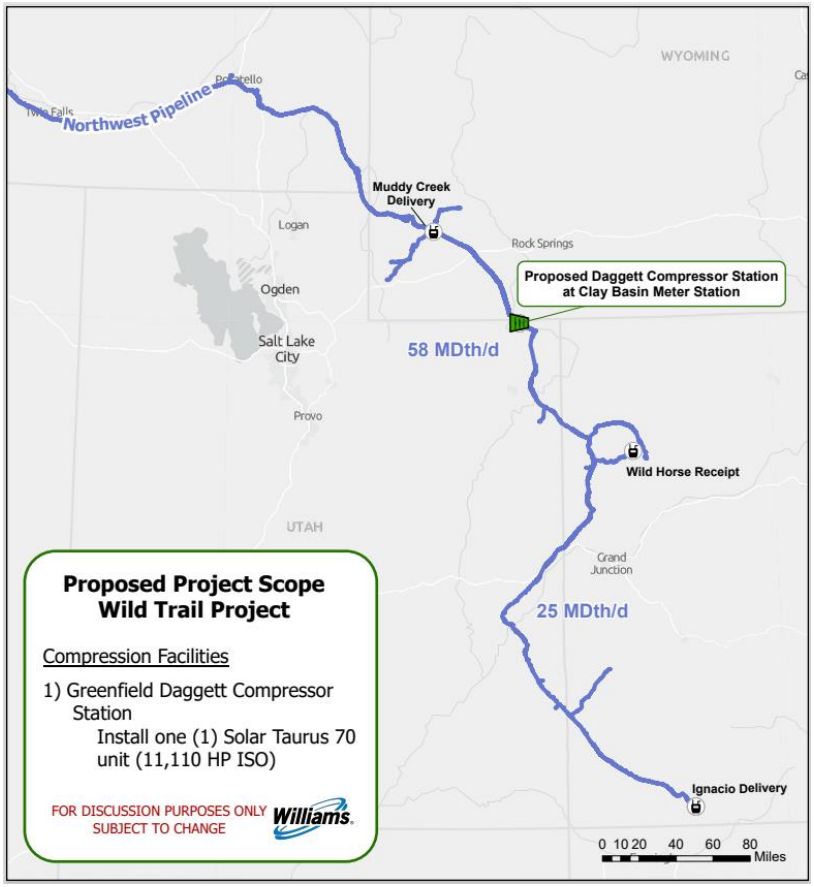
- The KB Reliability Project adds the natural gas infrastructure necessary to meet the growing energy needs of the Pacific Northwest.
- By enhancing system reliability, the KB Reliability Project ensures consistent energy delivery even during periods of erratic winter demand, providing peace of mind for communities and businesses served by Northwest Pipeline.
- The KB Reliability Project supports reliability for the region through access to diverse storage supply.
- Access to additional storage will support the availability of on-demand natural gas peaking facilities. These facilities help mitigate brownouts or blackouts when power demand exceeds renewable energy sources.
- The additional storage at the North Mist Project will reduce natural gas price volatility, an ongoing concern for the region.

Kelso-Beaver Reliability Project Scope:

Acquisition:	KB Pipeline – 18 miles of 20"
Path:	Expansion of KB Pipeline to make it bi-directional
Volume:	131 MDth/d into NWP Pipeline and 52 MDth/d delivery into Mist
Facilities:	5,500 HP electric compression
Storage:	NWP subscribed 1.6 bcf on the Mist Resiliency Project
Target ISD:	Q4 2028

Wild Trail

Integrated expansion of the mainline to provide firm incremental transportation of 83 MDth/d from the Wild Horse receipt point in Rio Blanco, CO with delivery to Muddy Creek and Ignacio



Project Benefits:

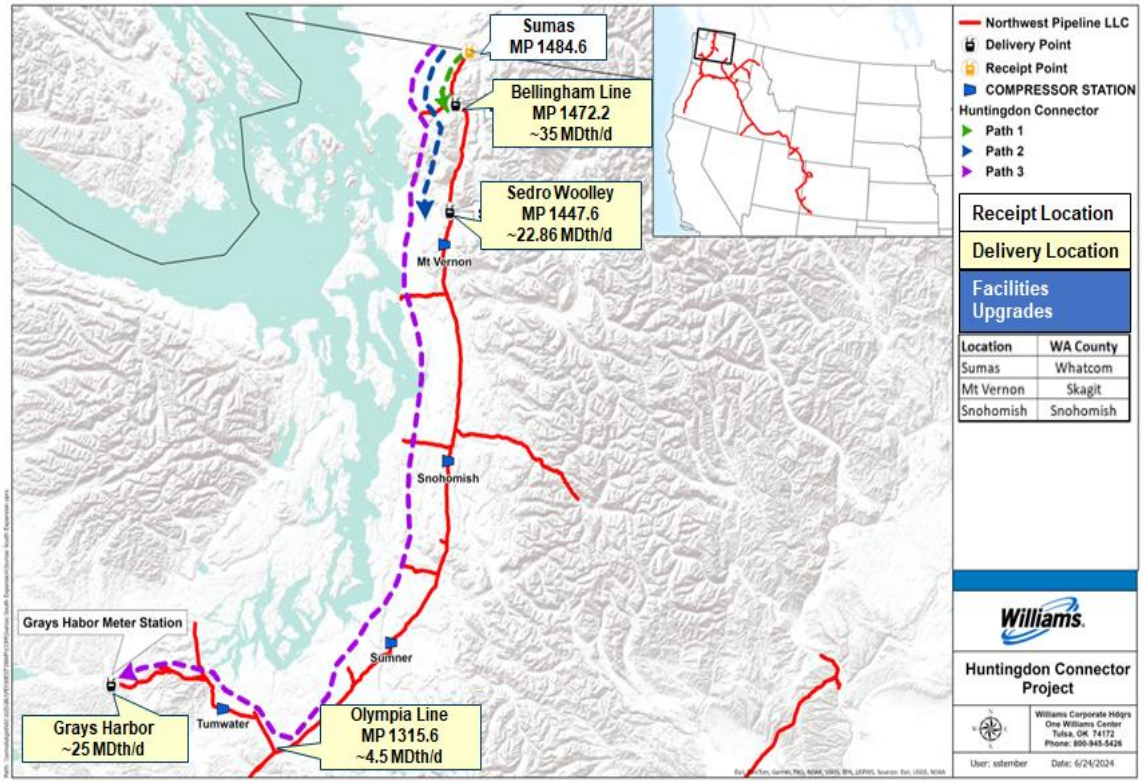
- Replaces displacement reliant capacity with physical capacity in the expansion corridor providing additional supply for coal conversions and growing demand
- Supports debottlenecking of the White River Hub for egress to access California markets via deliveries to Kern River

Wild Trail Project Scope:

Path:	White River Hub to Kern River
	White River Hub to El Paso
Volume:	83 MDth/d
Facilities:	Greenfield compressor in Daggett County, UT.
Target ISD:	Q4 2027

Huntingdon Connector Project

Integrated expansion of the mainline to provide firm incremental transportation up to 87.4 MDth/d from the Sumas receipt point in Whatcom County, Washington to various delivery points south along the I-5 corridor.



Project Benefits:

Provides a solution for an increase in PacNW demand while reducing NOx emissions

Huntingdon Connector Project Scope:

Path:	Sumas to delivery points in the I5 corridor
Volume:	Up to 87.4 MDth/d
Facilities:	Turbine upgrades and the re-staging of compressors at existing compressor stations.
Target ISD:	Q4 2026 (Prior Notice)

NWP Projects in Execution

Growth

- KB Reliability Project (2028)
- Huntingdon Connector (2026)
- Wild Trail (2027)
- Ryckman Creek (2025)

ERP HP Replacements

- Sumas (In-service)
- Green River (In-service)
- Soda Springs (2025)
- Pocatello (2026)
- Kemmerer (2027)

ERP Turbine Upgrades

- Pergram Unit 2 (2025)
- Muddy Creek Unit 2 (2025)
- Cisco Unit 1 and 2 (2025)
- Buhl Unit 1 (2026)
- McMinnville Unit 1(2026)

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North Mist Update

Scott Johnson, Director Gas Supply, Northwest Natural Gas

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Northwest Coalition – What's New

Natasha Jackson, Director of State Affairs, NWGA

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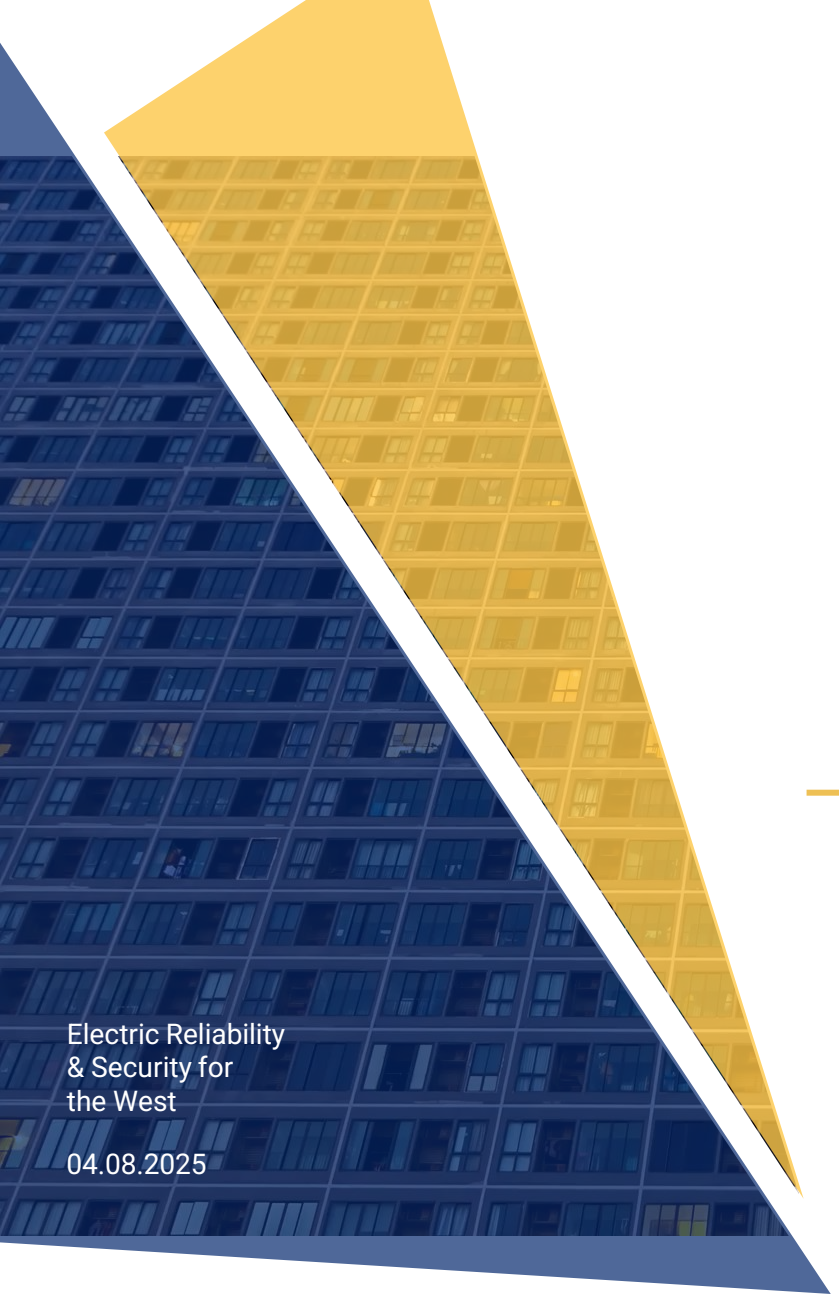
WECC – Resource Adequacy Assessment

WECC guest



Electric Reliability
& Security for
the West

04.08.2025

Northwest Pipeline 2025

Kris Raper,
Vice President, Strategic Engagement & External Affairs

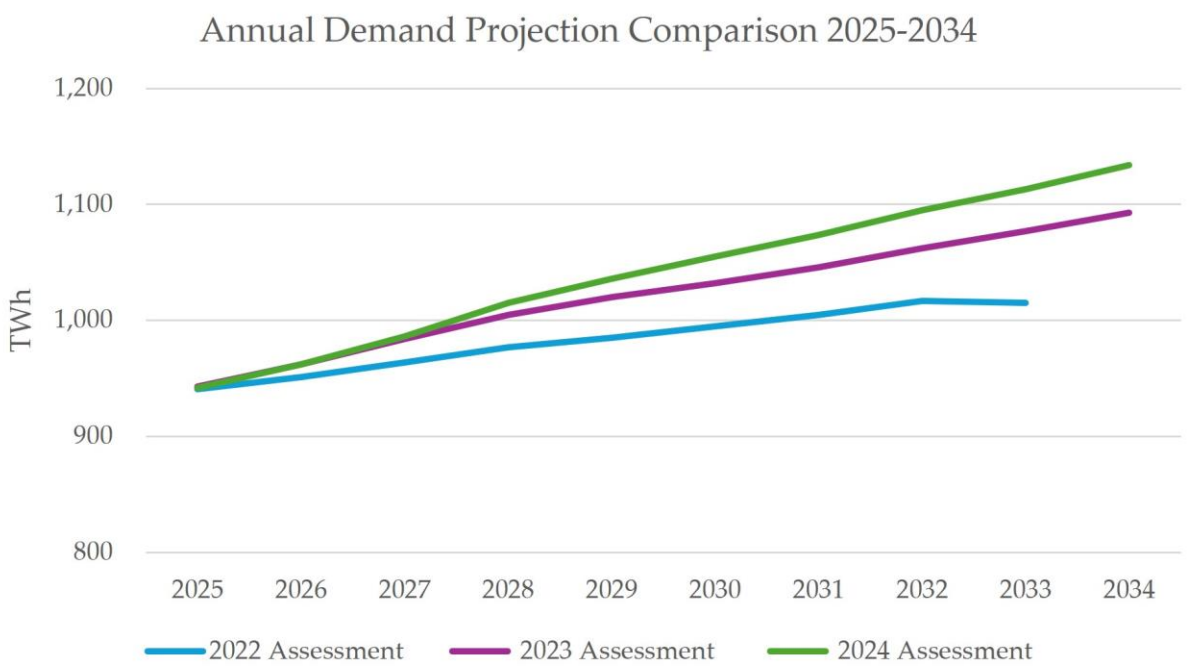
Load Growth

2024 Resource Plans Forecast Annual Demand to Grow 20.4% From 2025–2034

- That is over four times the historical growth rate of 4.5% between 2013 and 2022

Major Driver of Growth is Expansion of Large Loads

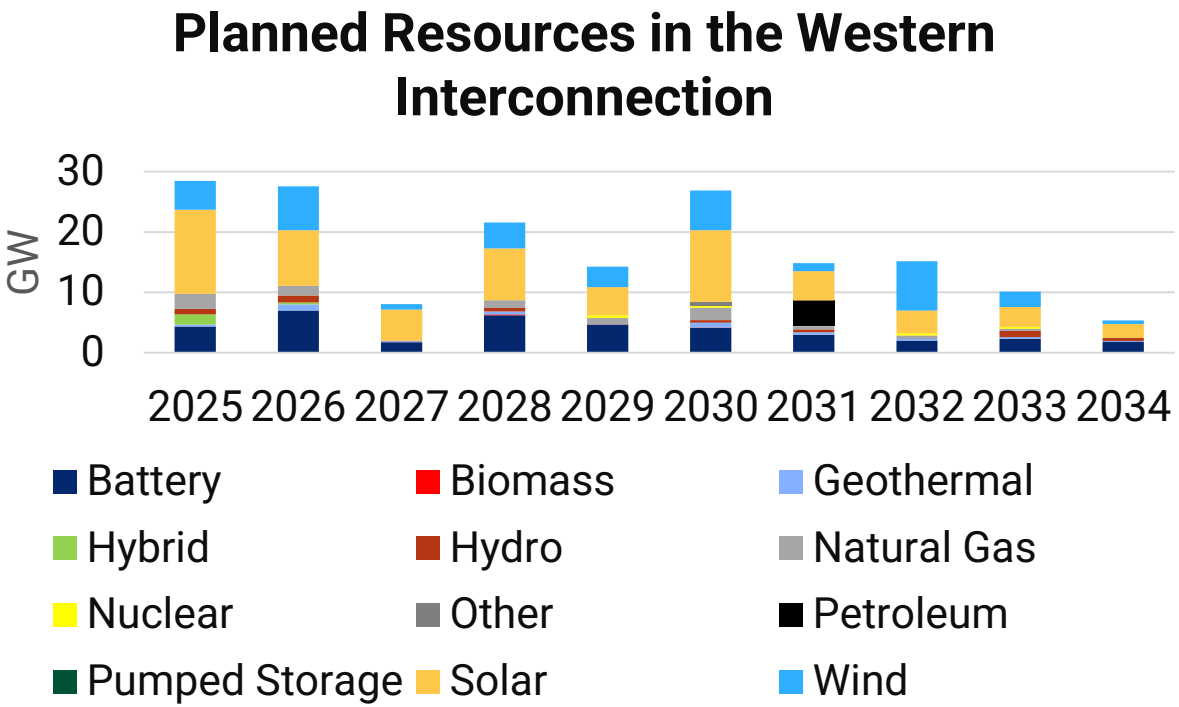
- Data centers, manufacturing facilities, and cryptocurrency mining operations



Resource Additions

To Accommodate The Projected Growth, Over 172 GW of New Generation Capacity is Planned To Be Built Over The Next Decade

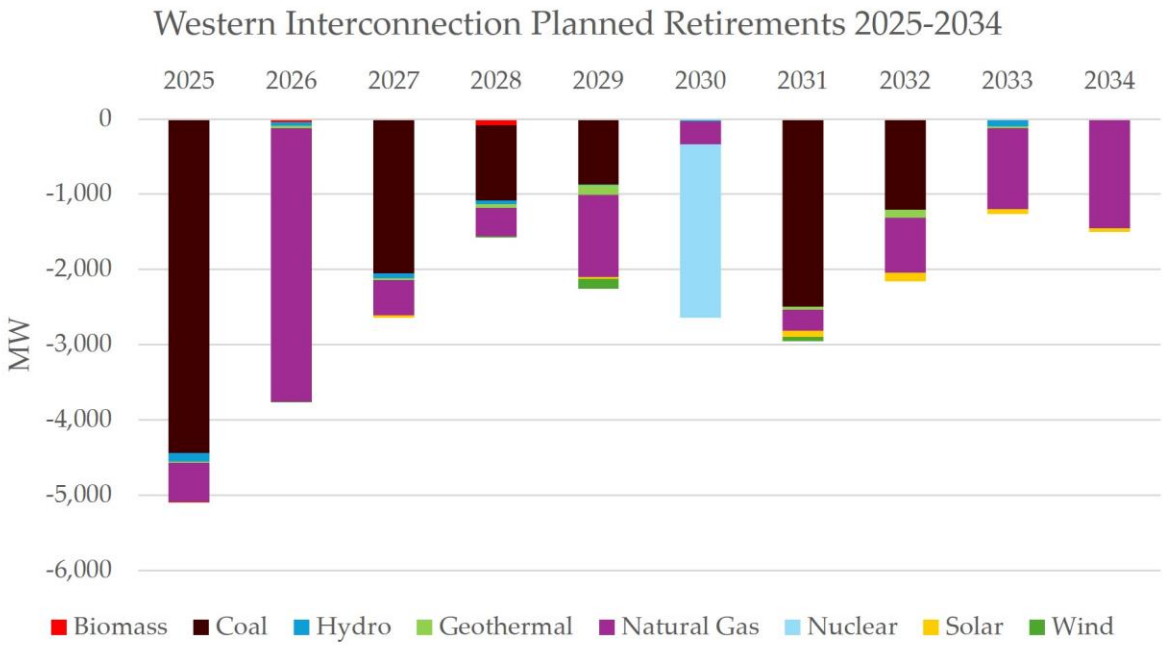
- More than 85% of that is battery storage, solar, and wind



Resource Retirements

25.85 GW
of generation retirements over the next 10 years

More than 24 GW
are baseload generation (e.g., coal, natural gas, nuclear

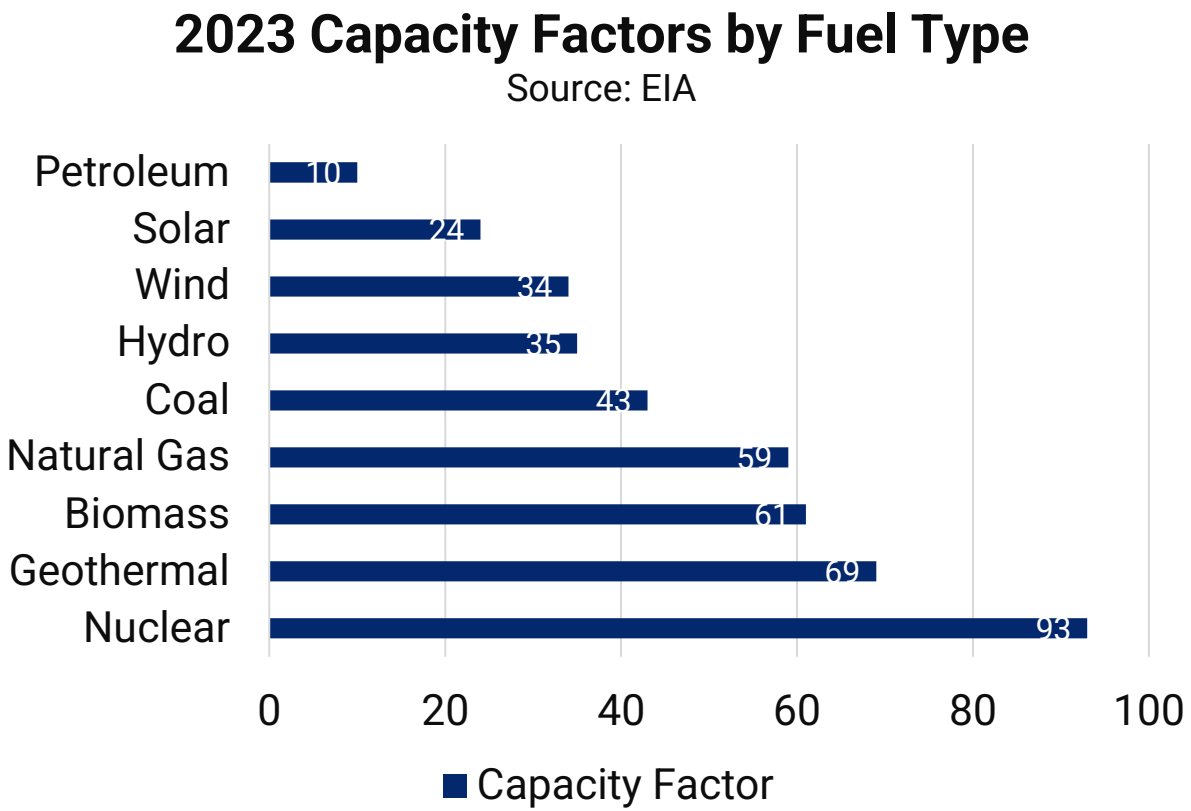


Variability

Approximately 147 GW
of energy-limited resources are planned to be built over the next decade: battery storage, hybrid, solar, and wind

The Addition of These Resources,
along with the retirement of 26 GW of baseload generation, most of which is coal and natural gas, will increase system variability

This Increases Risk
and creates challenges in system planning and operation



Integrated Resource Plans

Historically, the number of new resources built according to plan and on time has varied.

2018 –2023

Between 2018 and 2023, approximately 76% of proposed resource additions came online in the year scheduled.

In 2023, 53% of new resources planned to come online at the beginning of the year actually came online.

202 3

If The Past Is a Model for building planned resources over the next 10 years, resource adequacy will be at risk.

WECC

WWW.WECC.ORG | (801) 582-0353

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Rockies Growth Outlook

Jason Connelly, Director Business Development, Strategic Development

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Business Development Update

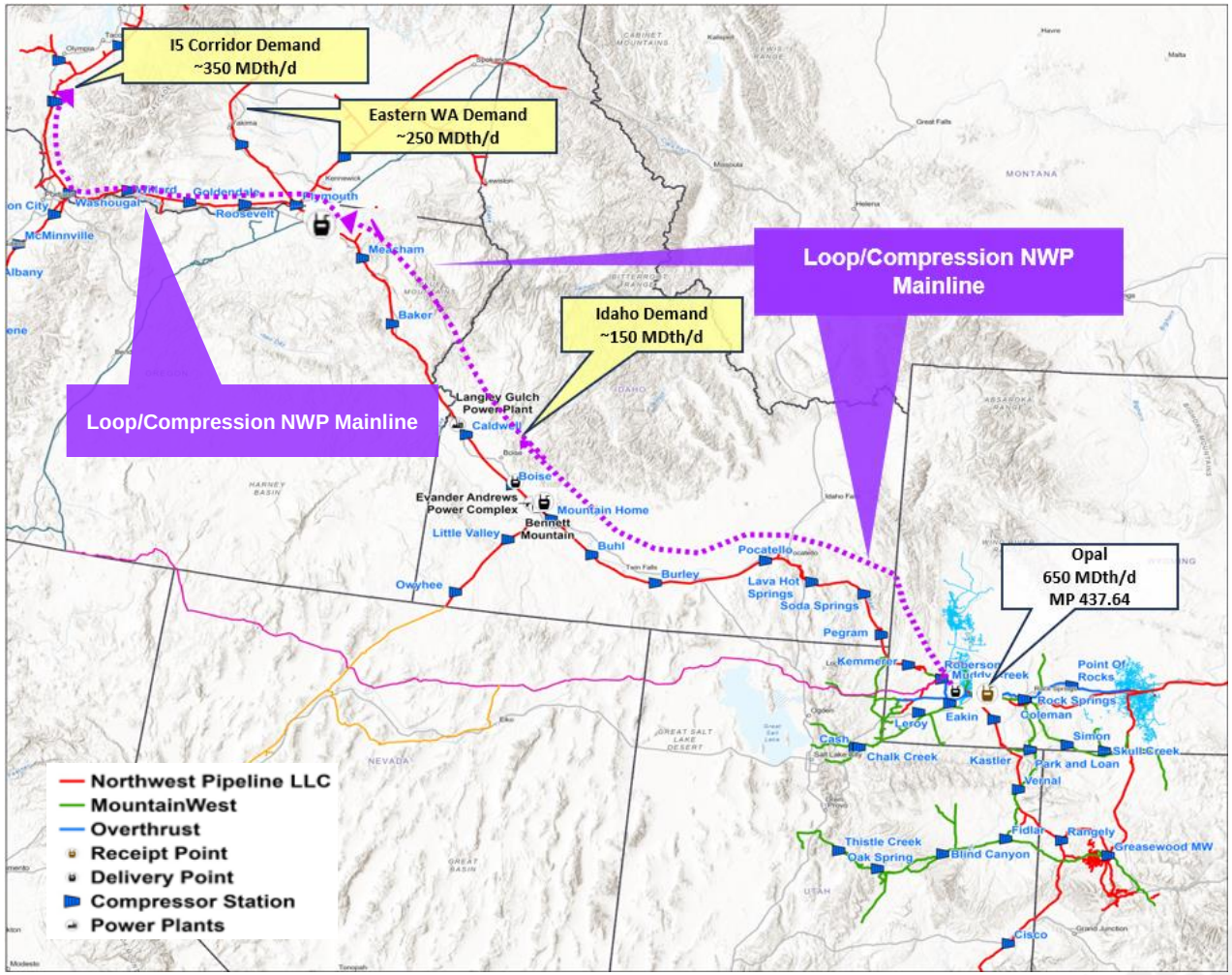
Christine Wallat, Business Development Lead

Why Williams' is focused on the Rockies

Natural gas supply for Idaho, Oregon and Washington primarily originates from the Western Canadian Sedimentary Basin (WCSB) and the U.S. Rockies region. To meet the growing demand in the Pacific Northwest, expansions will be necessary.

- Rockies gas is well-positioned for production growth. Infrastructure constraints limit supply responses from WCSB, Permian, and Northeast regions, necessitating a solution from the Rockies.
    - **Regulatory:** Regulatory factors may affect supply responses from certain basins. Expansion from the Rockies involves fewer federal regulatory agencies compared to a build-out from Canada, resulting in a reduction in time and cost associated with pipeline permitting and development.
    - **Proximity:** The Rockies region is geographically closer to Idaho, Oregon and Washington, potentially reducing transportation costs and time. Reduction in miles of new pipeline capacity when compared to regional alternatives.
    - **Existing Infrastructure**: There is robust infrastructure in place, including multiple long-haul pipelines and storage facilities, which can efficiently support the supply.
    - **Cost:** Demand growth in the PacNW is distributed between Idaho, Eastern Washington and the I-5 corridor offering a unique opportunity to provide value engineering and leverage economies of scale.
    - **Regional Resiliency:** Providing access to ample natural gas supply from Opal/Stanfield into the I-5 corridor balances regional supply diversity between Canadian and domestic supply, mitigates supply disruption risk, reduces reliance on displacement, and increases regional energy resiliency in the PacNW.
    - **Environmental:** GHG emissions reductions by adding loop in the Columbia River Gorge estimated to reduce emissions by 30-50% over current state operations.
    - **Brownfield Expansion:** Maximizes existing right-of-way construction for a majority of route alternatives, while minimizing loop sections (potential to rationalize latent capacity and backhaul opportunities on regional pipelines, while reducing the construction and environmental impact between Opal and Stanfield).

ROSE (650 MDth/d) and North Star (350 MDth/d)



Project Fundamentals:

- Regional increase in forecasted demand is creating opportunities to leverage economies of scale for infrastructure not experienced in the last decade

Project Overview:

- Integrated expansion of NWP creating seamless path between Opal and I-5 corridor
  - Receipts: Opal area and Stanfield
  - Delivery options: Idaho, E. Washington and I-5 corridor
- Target ISD: Q4 2030

Strategic Rationale:

- Provide Rockies sourced supply to support PacNW demand additions including data centers
- Williams has a strong position in inter-Rockies infrastructure

Current Status:

- Refining scenarios in progress
- Commercial meetings underway with prospective Shippers
- Initial GA&O work indicates no showstoppers

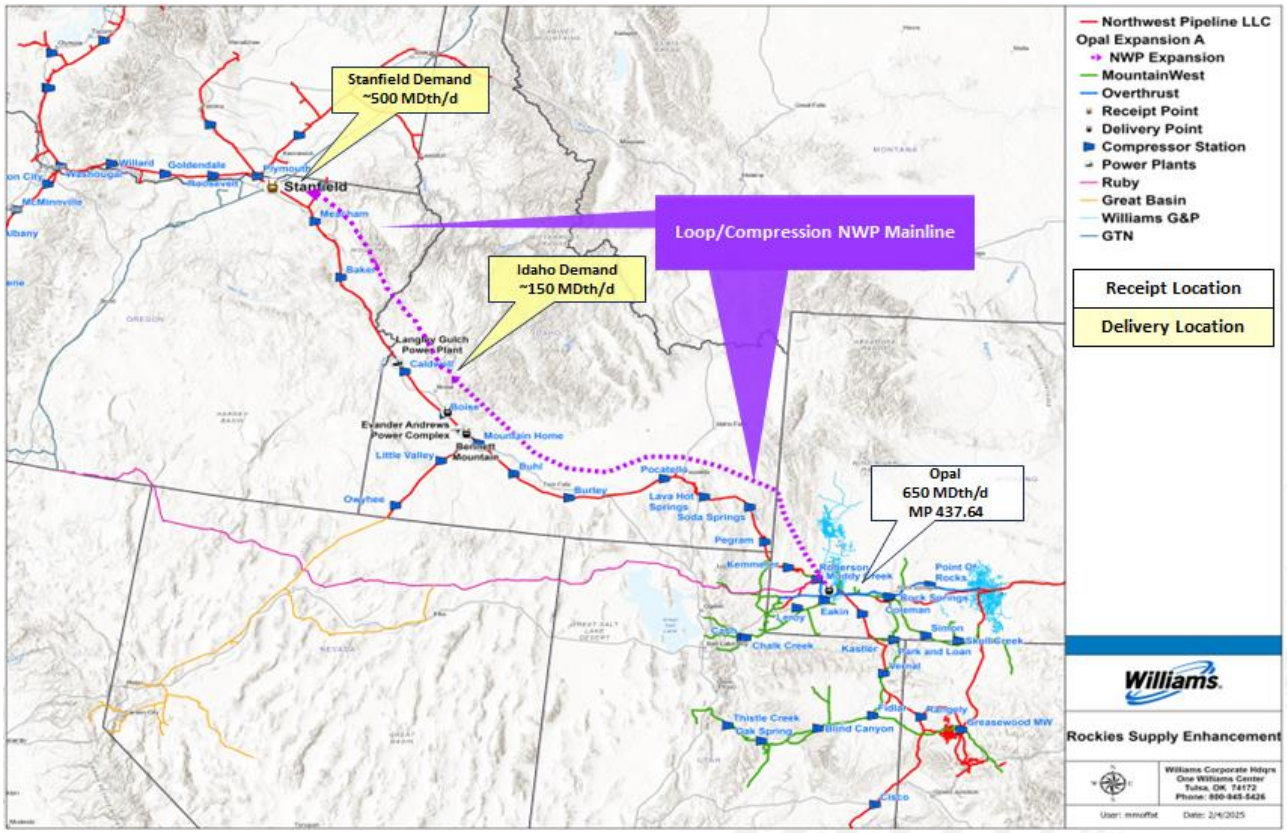
Rockies Opal Supply Enhancement (ROSE) 650 MDth (Opal to Stanfield)

Concept:

- Integrated expansion of the mainline to provide up to 650 MDth/d of incremental firm transportation to access Rockies supply at Opal to delivery point(s) in Idaho and Stanfield, Oregon to support PacNW demand additions including data centers.

Project Scope: (650 MDth/d):

Path:	Opal to Stanfield
Pipeline:	Traditional Expansion or Bullet Line (brownfield or greenfield)
Compression:	Increase compression



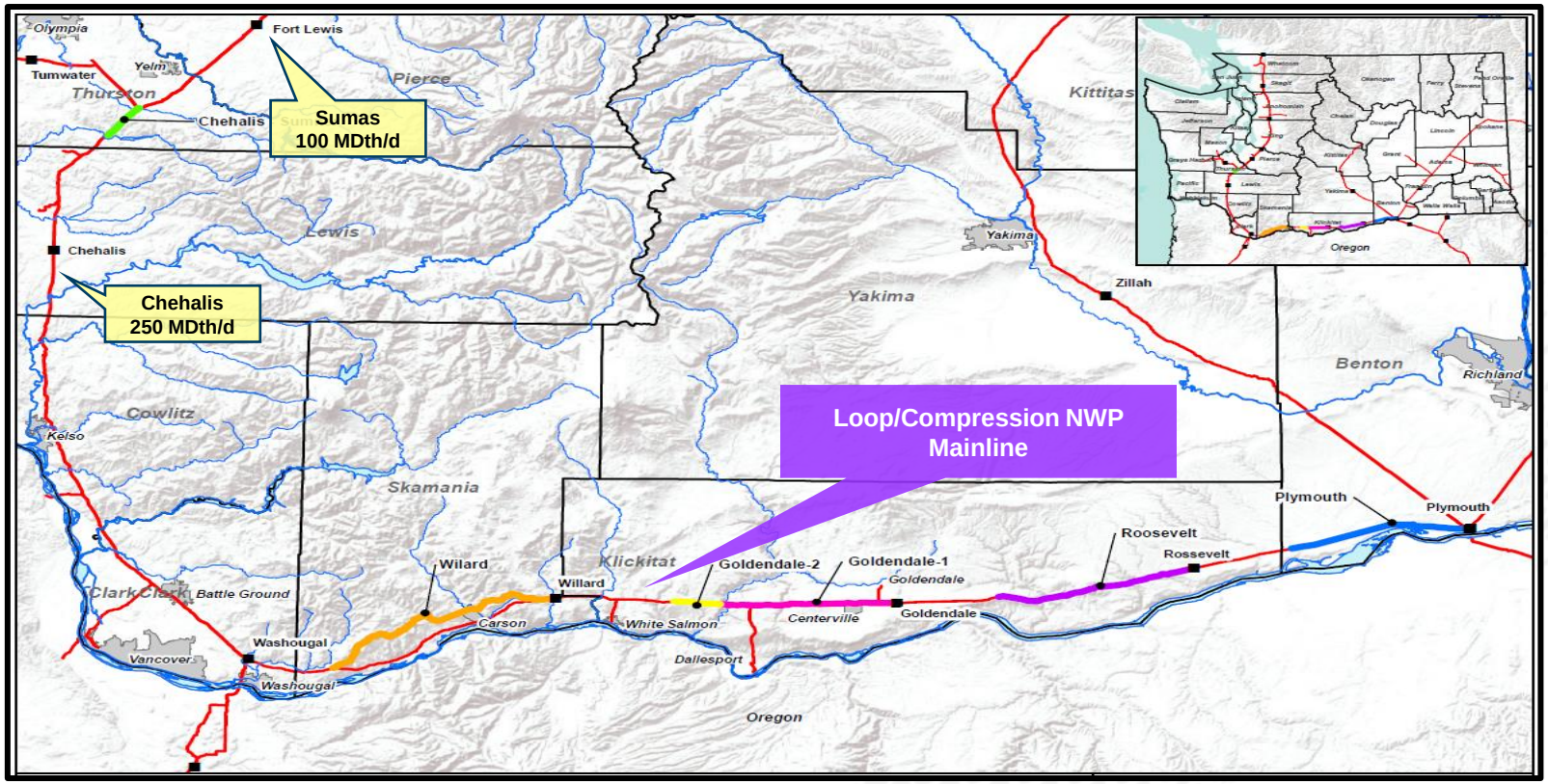
North Star 350 MDth/d (Stanfield to I5) – Current Load Assumptions

Concept:

Integrated/combined expansion to provide up to 350 MDth/d of firm transportation to access Rockies supply from the proposed ROSE project Opal to Stanfield, OR at the interconnection with GTN and flow from Stanfield, OR to serve demand growth along the I-5 Corridor.

Project Scope: (350 MDth/d):

Path:	Stanfield to Sumas
Pipeline:	167 miles of looping. Includes 9 miles of 30" at Chehalis and 158 miles of 24" along the Columbia Gorge (960 MAOP)
Compression:	49,210 ISO HP – (Plymouth C/S – Taurus 70, Washougal C/S Taurus 70 & Mars 100, Chehalis C/S Taurus 70)
Retirements:	Unit 1 @ Chehalis, Unit 1 @ Washougal



Next Steps / Project Schedule

Next Steps:

- Meetings with prospective customers to understand needs
- Refine expansion opportunities for varying scenarios
- Precedent Agreement reviews for potential anchor shippers
- Planning for a Q2/Q3 Open Season in 2025

Project Schedule:

- 2Q/3Q 2025 Anchor Shipper PAs Executed
- 2Q/3Q 2025 Non-binding Open Season
- 2Q 2026 FERC Pre-filing
- 2Q 2027 FERC Filing
- 1Q 2029 FERC NTP
- 2029/2030 Construction

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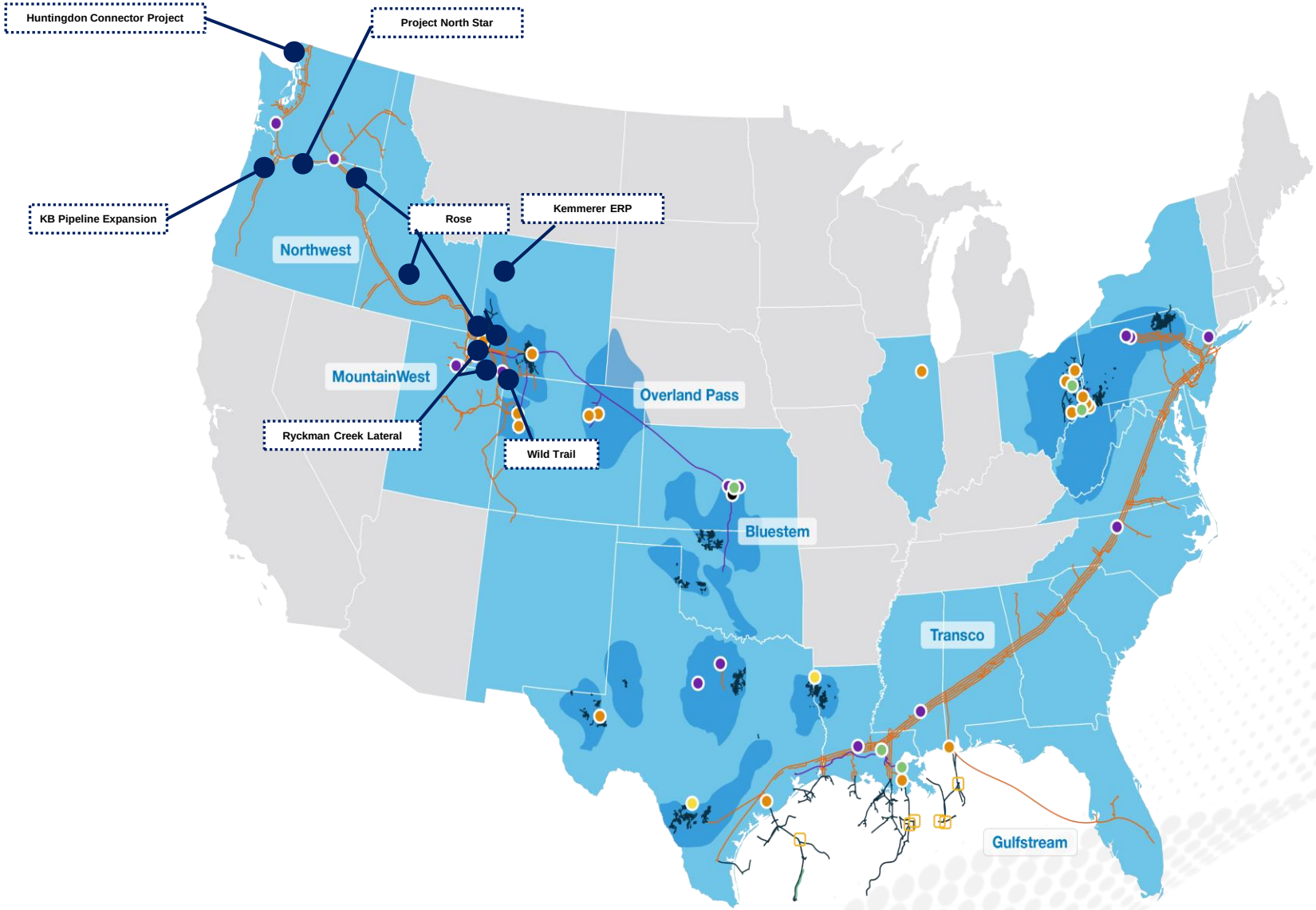
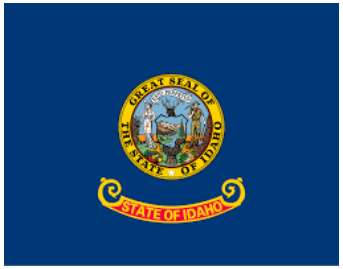
Government Affairs – Keys to Success

Jimmie Hammontree, State Gov't & Regulatory Affairs
Kasey St. John, Community & Project Outreach



Williams Perspective on Legislative Sessions



Government Affairs and Outreach Strategy

- **Awareness of political nuances leads our proactive approach. We continue to build relationships and trust, ultimately driving education and brand awareness.**
- **Tools in our toolbox:**
  - Stakeholder briefings/meetings
  - Polling
  - Social media monitoring
  - Demographic research
  - Landowner risk analysis
  - Charitable giving / community engagement
  - Regular coordination with customers
  - On-the-ground consulting teams

Update on Recent Activities

- Briefings with state legislators for projects in multiple states
- Meeting with Governor Bob Ferguson's Climate and Energy Policy Advisor Kate Brouns
- Discussion with Washington State Building & Construction Trades Council
- Ongoing energy huddles with Utah Governor's Energy Advisor Emy Lesofski
- Stakeholder identification and engagement for KB Reliability Project and Huntingdon Connector
- Community meeting for KB Reliability Project

What's Next?

- ❑ Meeting request with Washington Governor Ferguson
- ❑ Meeting with Utah Governor Cox at end of April
- ❑ Wrap up meetings with state legislators for Huntingdon Connector, North Star, and Wild Trail projects
- ❑ Finalize initial Government Affairs and Outreach effort on North Star
- ❑ Alignment with customers on outreach strategy/efforts
- ❑ Support from Washington and Oregon legislators for the KB Reliability Project

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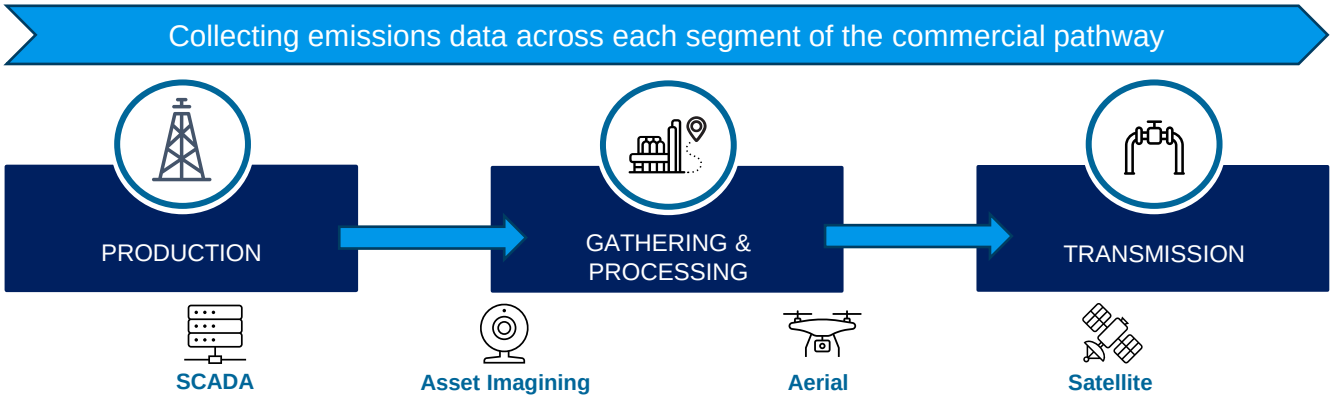
NextGen Gas

Chad Bracher, Business Development Lead

NextGen Gas is Setting the Standard for Certified Gas

Williams' Quantification Monitoring Reporting and Verification (QMRV) Program



OGMP Oil And Gas Methane Partnership 2.0

- **Methane emissions data is measured and reported in compliance with OGMP 2.0 methodologies**
- **Williams submitted plans to achieve Level 4/5 Gold Standard for all its enterprise-wide commercial assets**
- **Real-time, bottom-up and top-down emissions monitoring utilizing a wide range of technologies**

Certification & Marketing of Environmental Attributes

Williams' emissions data is processed by our strategic partner, Context Labs, verified by KPMG and then market by Sequent

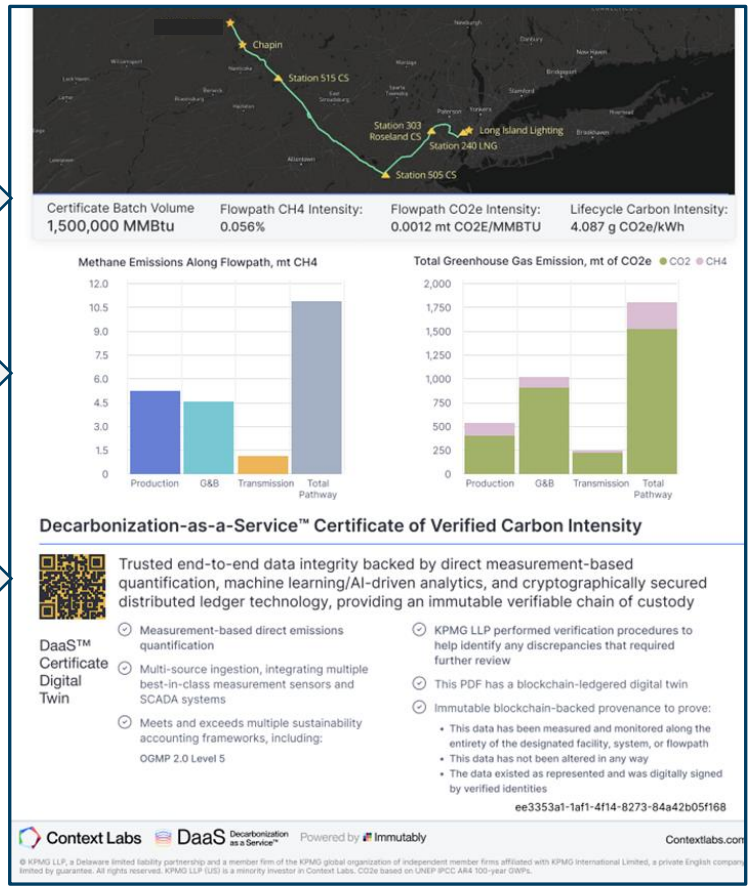
Williams | Sequent Energy Management — A WILLIAMS COMPANY

Sample NextGen Gas Certificate

Flow path & volume specific

Emissions summary

Blockchain protected



Data by path segment

Real-time data

Methane & carbon dioxide

NextGen Gas

Williams' certified natural gas: your solution in a changing environment

Regulatory Compliance

Trusted emissions data for compliance with most international standards and reducing carbon tax exposure.

Emission Reduction Goals

Reliable quantification of total CO_2e data for achieving emissions reduction targets.

Market Differentiation

Lower carbon products can garner pricing premiums and gain access to evolving global markets.

Lowering Cost of Net Zero

EA certificates can be bundled with, and lower the total cost of, many carbon offset products for Net Zero.

Chad Bracher
chad.bracher@williams.com
918.691.2433

ENERGYGPS LLC

Market Fundamentals

Northwest Pipeline Shippers Advisory Board
Spring 2025

Market Fundamentals

- Hydro/Battery
- Summer Assessment
- Future Outlook

Market Fundamentals

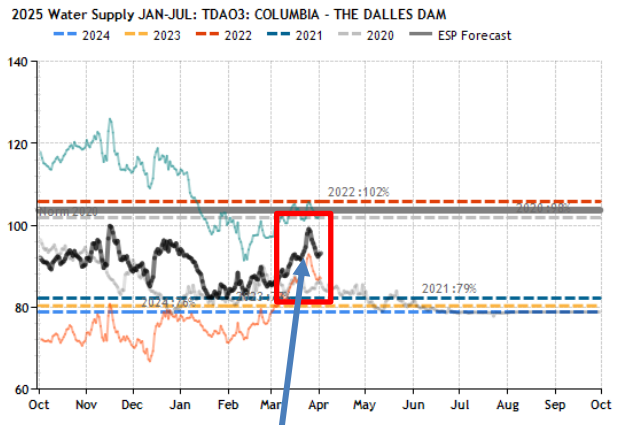
- **Hydro/Battery**
- Summer Assessment
- Future Outlook

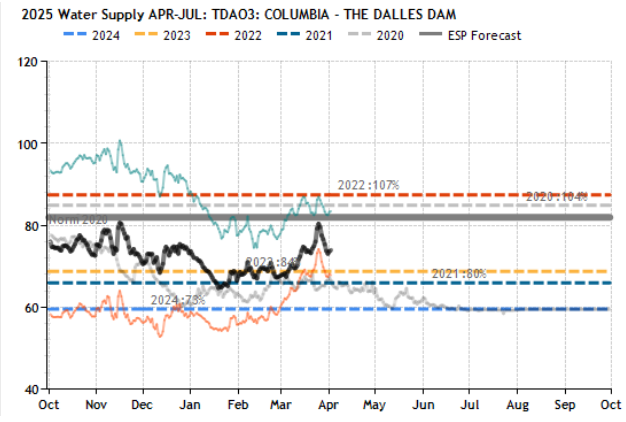
Hydro – PNW Late Season Charge?

ESP Run 4/2/25 (Water Year 2025)			Prior Actuals in MAF					30yr Normals	
Period	ESP Fcst in MAF	Chg	2024	2023	2022	2021	2020	1991-2020	1981-2010
Jan-Jul	93.2 (90%)	0.3 (+0.3%)	79 (76%)	80 (77%)	106 (102%)	82 (79%)	102 (98%)	103.71	101.54
Apr-Jul	73.9 (90%)	0.3 (+0.4%)	60 (73%)	69 (84%)	87 (107%)	66 (80%)	85 (104%)	81.93	79.83
Apr-Aug	80.3 (90%)	0.2 (+0.3%)	66 (73%)	74 (83%)	96 (108%)	72 (80%)	92 (103%)	89.20	87.40
Apr-Sep	85.2 (90%)	0.0 (+0.0%)	70 (74%)	78 (83%)	100 (107%)	76 (81%)	97 (103%)	94.17	92.52

Flood Control Summary - 2025

Date	Type	MAF	GCL Elev (ft)
3/7	Actual	75.1	1282.3
3/26	Interim	84.1	1254.2
3/31	Interim	80.8	1266.3
Current	Discuss	80.3	1267.4
4/7	Actual	??	??

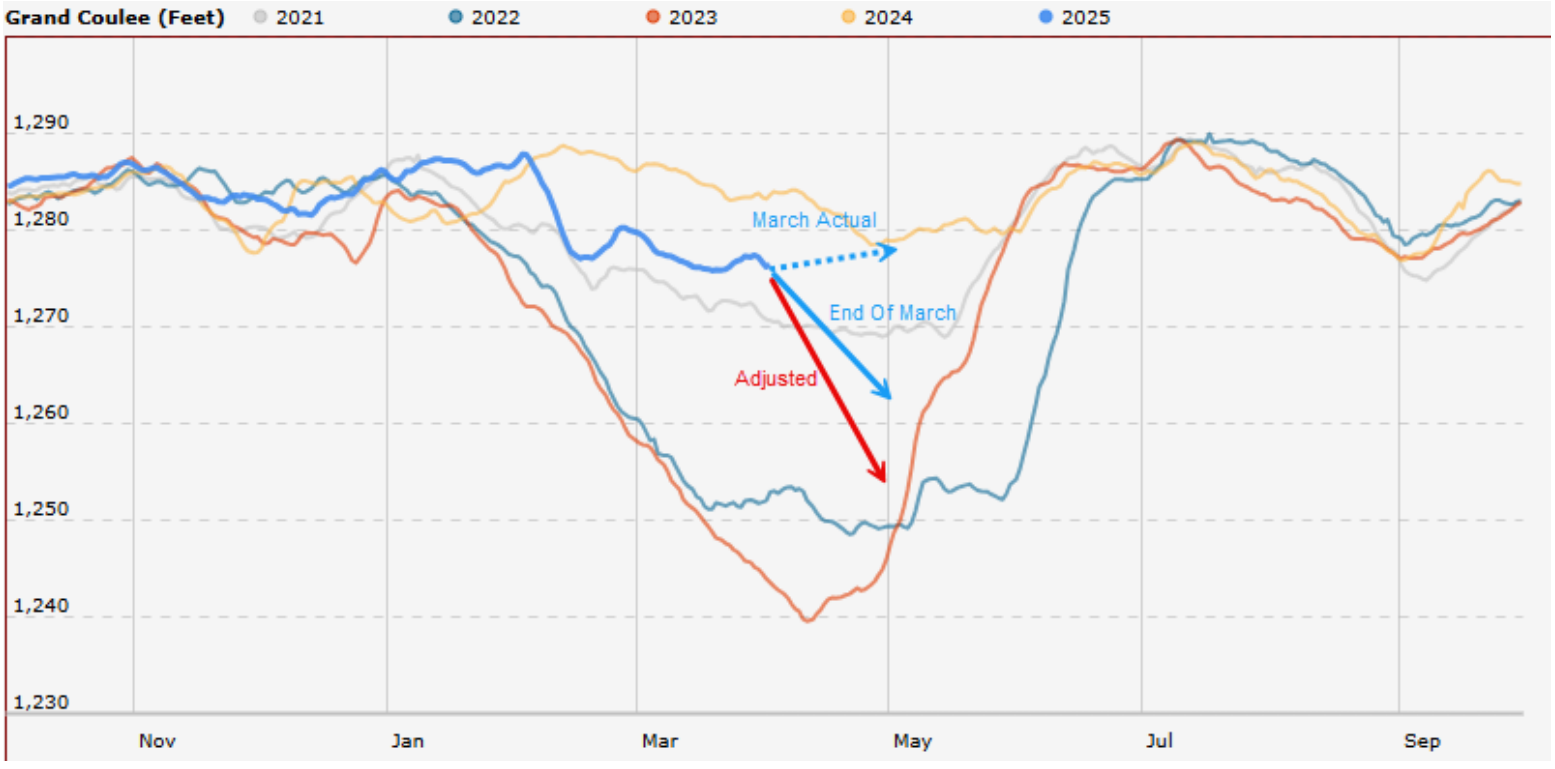




Hydro Volatility

[ESP Water Rank Chart]

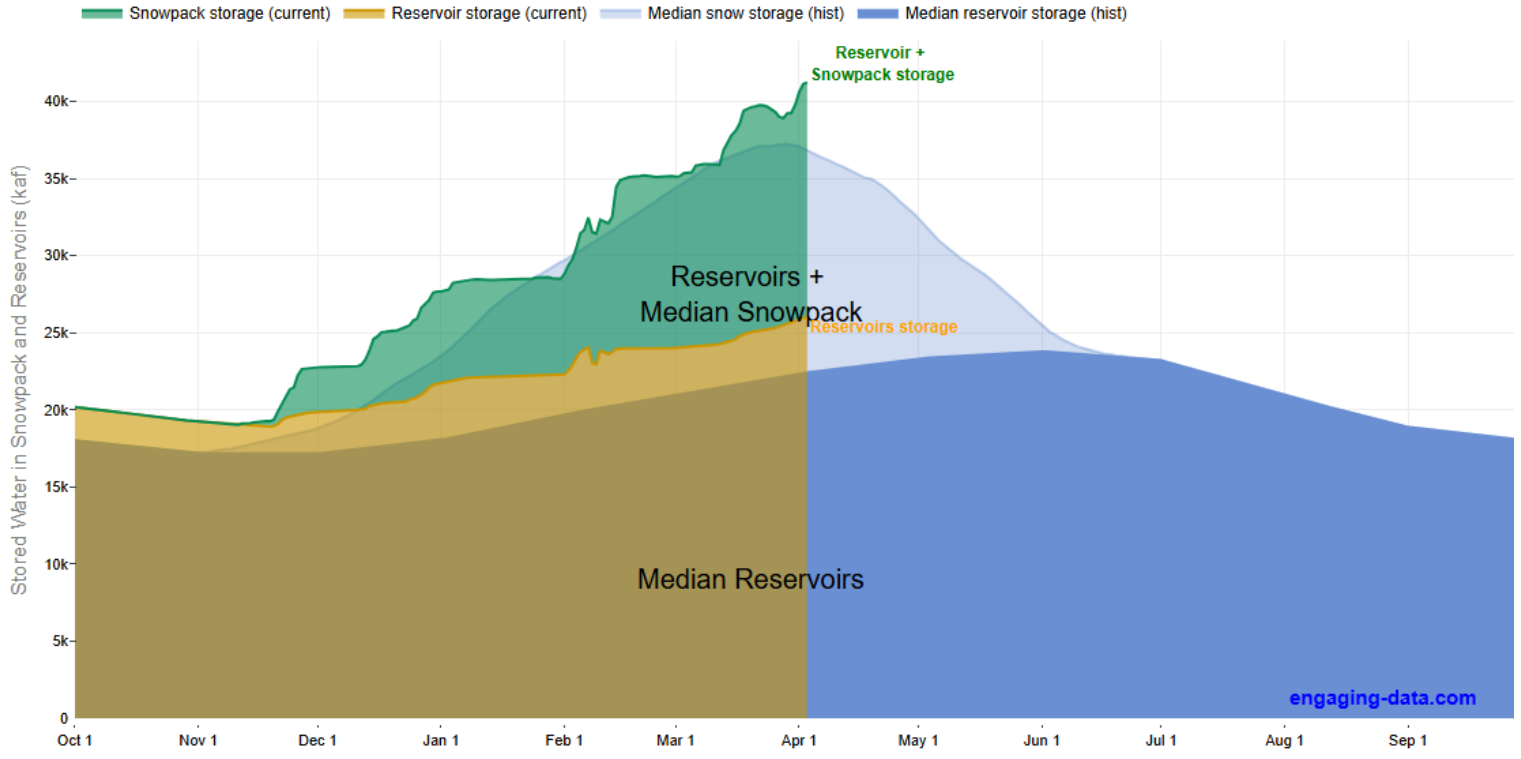
Hydro – Release Storage (Draft)



Hydro – PNW Highlights

- **Late Season Push**
  - Cold and Wet March (Snowpack Accumulation)
  - April Flood Control Adjustments
  - Draft Storage/Westside Buildup
- **British Columbia**
  - Site C in play
  - Alberta Flex

Hydro – California 5/3/???



Total Water Storage	Reservoir Storage	Snowpack Storage
41,229 kaf	**26,041 kaf**	**15,188 kaf**
111.9% of hist median	116.2% of hist median	105.4% of hist median
110.7% of peak (3/29)	109.4% of peak (5/31)	100% of peak (3/21)

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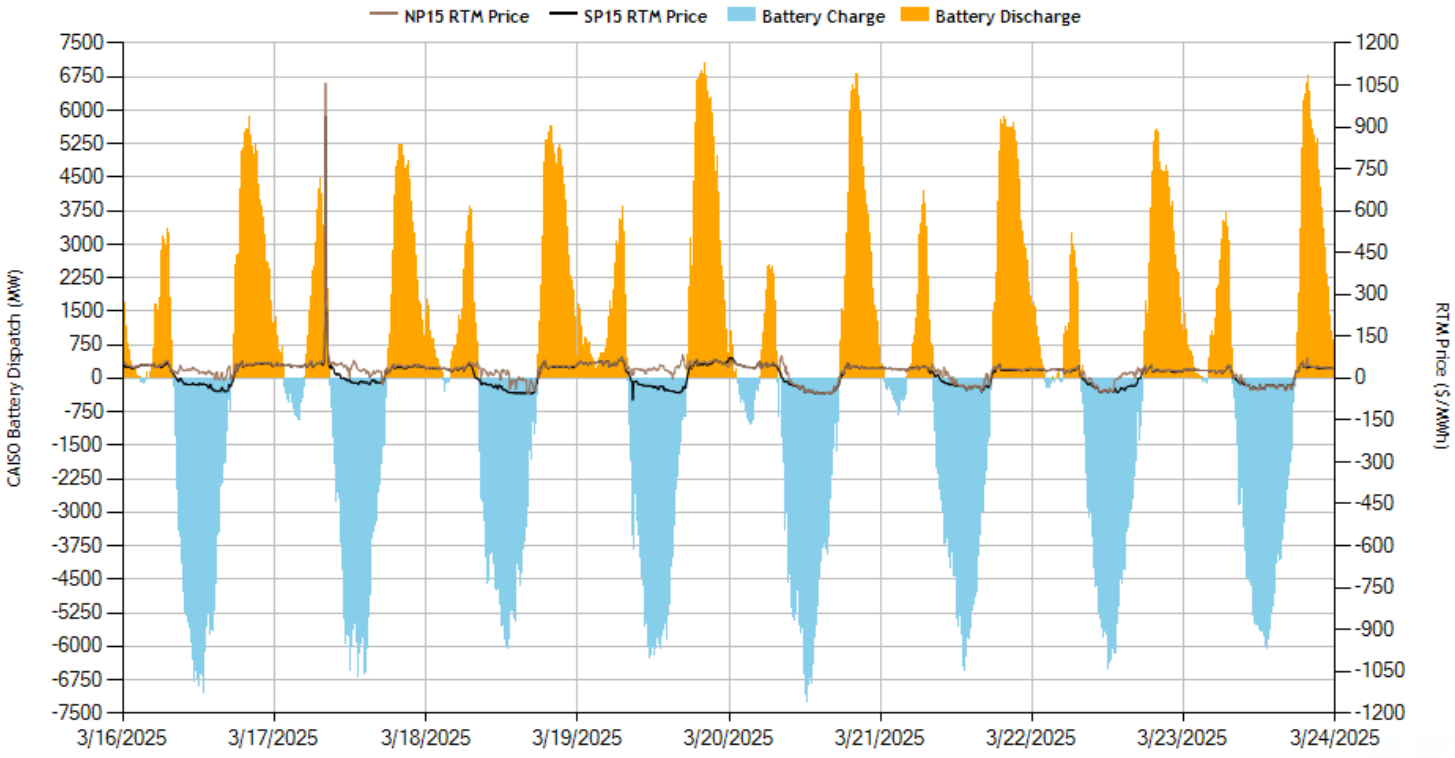
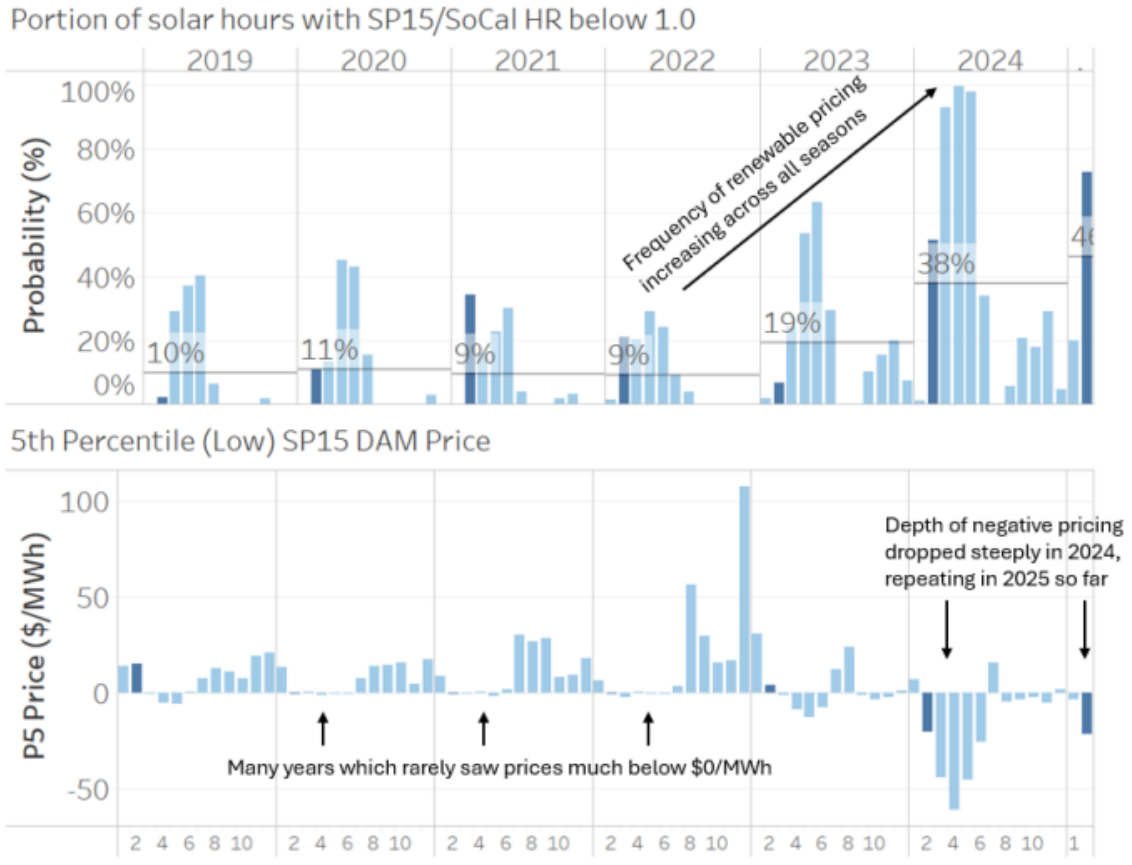
Battery Impact – Real Time Results



CAISO Battery Dashboard

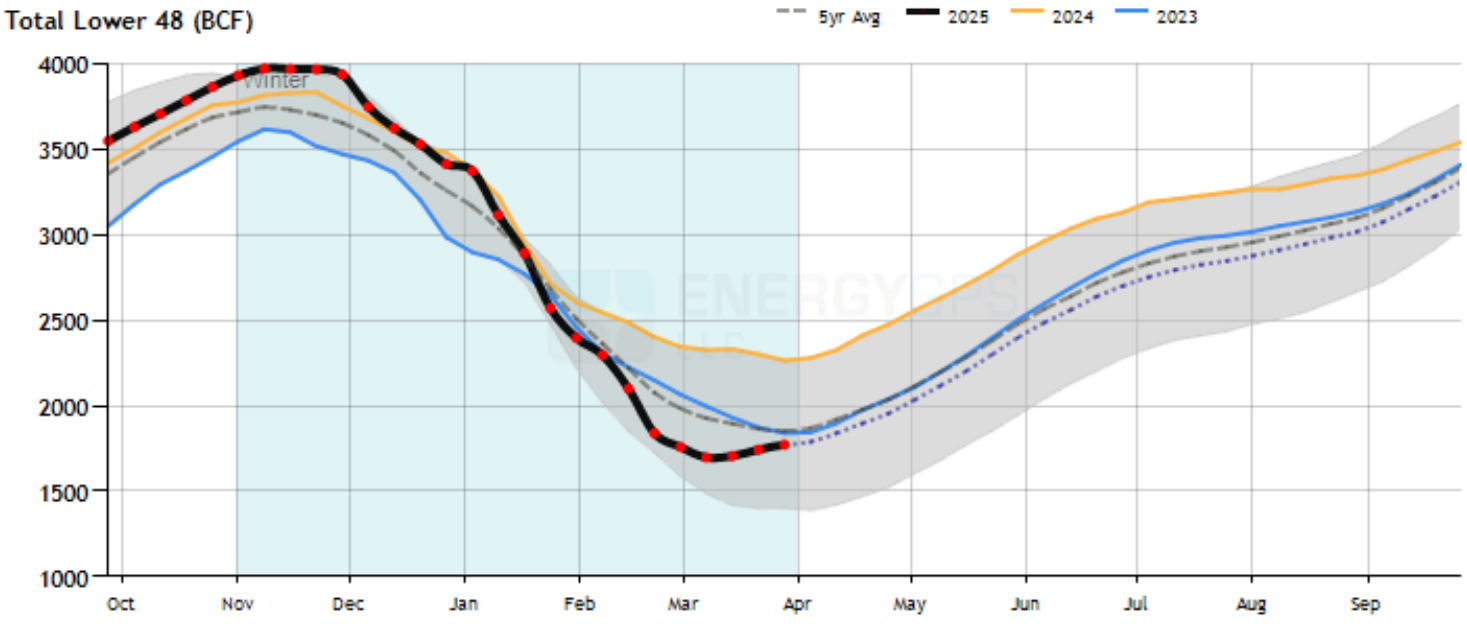
Battery Impact – Frequency Escalating



Market Fundamentals

- Hydro/Battery
- **Summer Assessment**
- Future Outlook

Summer Assessment – Lower 48 Storage



Cold Q1-2025

- Storage withdrawals quite high
- Lack of production

Price Signal Triggers

- Prompt Month topped $4.75/Forward Curve Moved Up – enough for production?
- Prompt Month Toggle - $4.00, uncertainty abound

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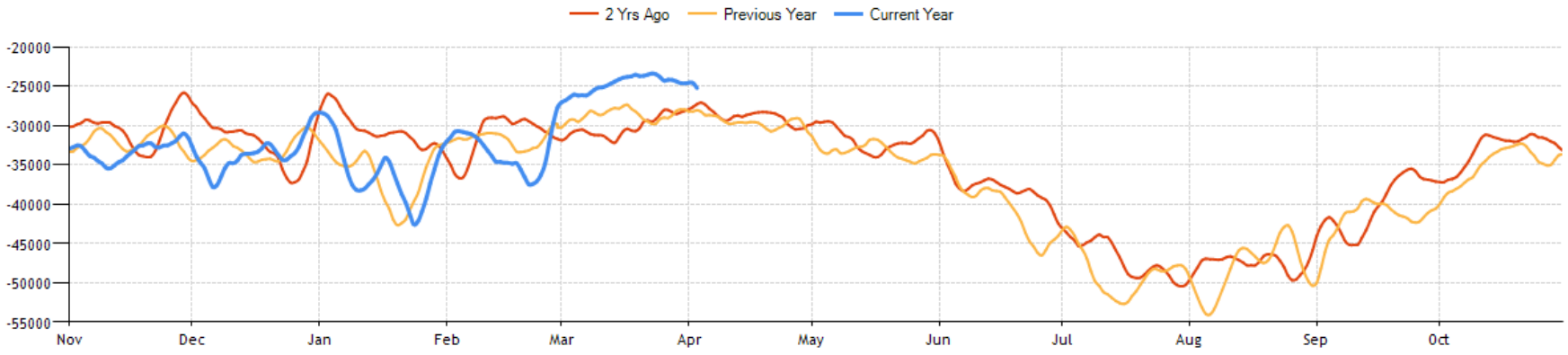
Summer Assessment – Spring Power Burns



Spring (Q2-2025)

Middle Third (ERCOT/SPP/MISO)
- Solar Buildout
- Wind Profiles Strong

PJM
- Solar Buildout
- Modest Power Demand

Desert Southwest
- Solar and Batteries

California
- Hydro
- Renewables

Pacific Northwest
- Hydro

Summer (Q3-2025)

ERCOT
- North/West Texas – Data Centers
- Summer Heat?? New normals

Rockies/Desert Southwest/MISO
- Solar and Batteries
- Load Growth – Data Centers

California
- Coastal Heat

Pacific Northwest
- Structural Demand
- Lean on California

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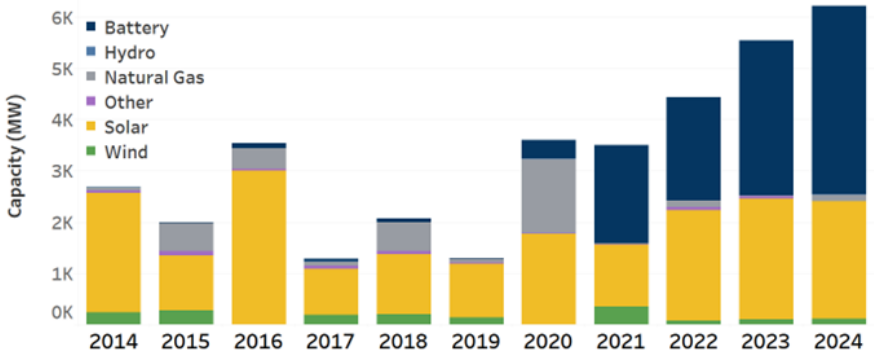
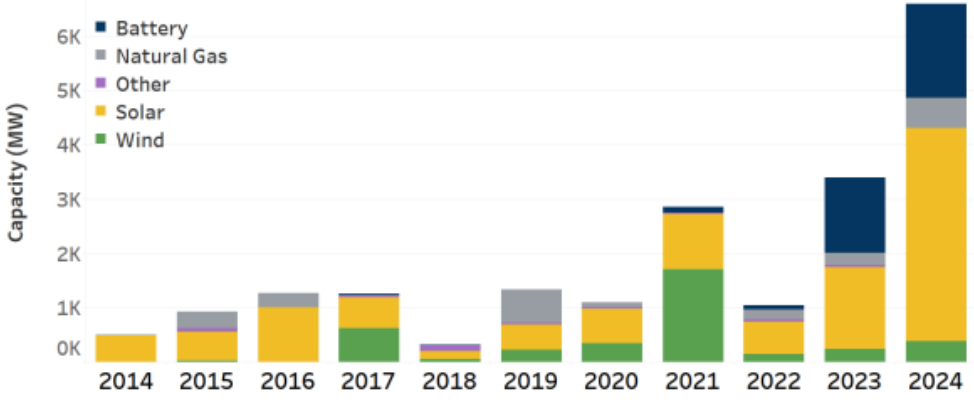
Summer Assessment - Regional Supply Buildout



CA



DSW

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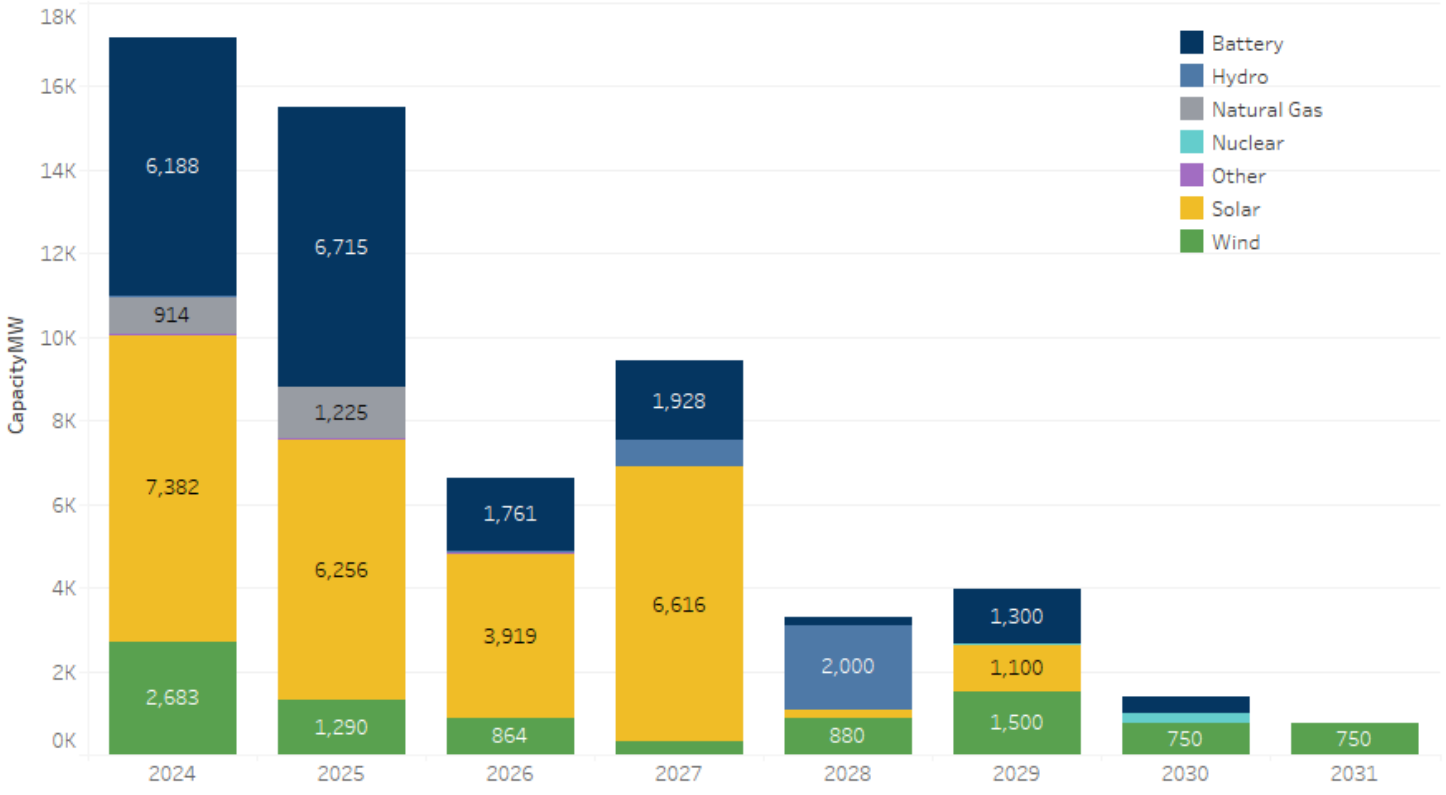
Summer Assessment – Forward WECC Supply Buildout



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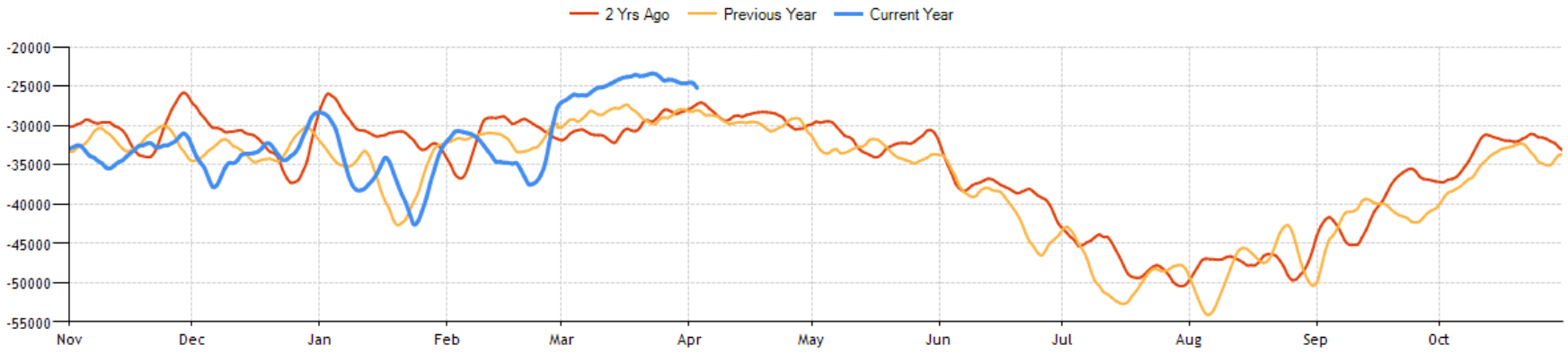
Market Fundamentals

- Hydro
- Summer Assessment
- **Future Outlook**

Future – Power Burns



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- Summer Heat?? New normals

Rockies/Desert Southwest/MISO
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California
- Coastal Heat

Pacific Northwest
- Structural Demand
- Lean on California

Winter/Beyond (2026-??)

Lower 48
- Load Growth pace
- Weather
- Renewables

Renewables
- Battery Capacity
- Weather (2025 got lucky – cold/sun)

New Build
- Reliable/Affordable
- Natural Gas Units

Logistics/Policy
- Transmission Constraints
- Queue Constraints
- Washington DC

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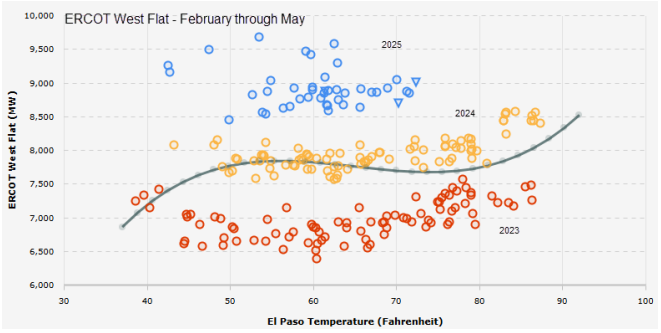
Future Outlook – Discussion Points

Key Elements

- Load Growth
- Weather Patterns Changing
- Energy Transition/Policy
- NG Storage Capacity



Existing Grid Optimization

- Consolidation of Markets
- One Regional Transmission Organization (West seems to be going with ***TWO***)

Reliability Must Haves - Upgrades

- ***Power***
  - Transmission
  - Distribution Network
  - New Build queue overhaul
- ***Natural Gas***
  - Pipeline Expansions
  - Quantity of resource
  - Turbine Availability

Contact Information

- **Product/Consulting Contact Information**
  - Email | sales@energygps.com, support@energygps.com, Contact Us
- **EGPS Staff - Jeff Richter**
  - Jeff Richter
    - Cell/Whats App | 503-989-9540
    - ICE | jrichter3 or jrichter@energygps.com
- **Newsletter Blog** – www.energygps.com

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Passage Modernization Project

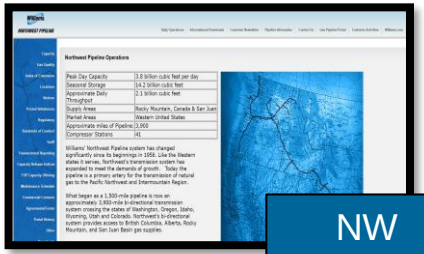
Beau Galloway, Director Commercial Technology

Commercial Technology – What We Do

SYSTEMS

ANALYTICS

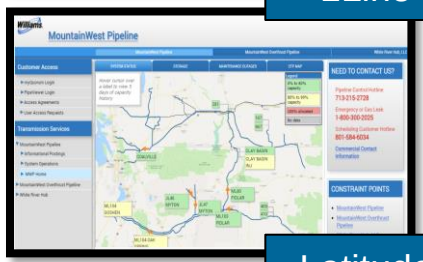
Maintain commercial systems



NW Passage

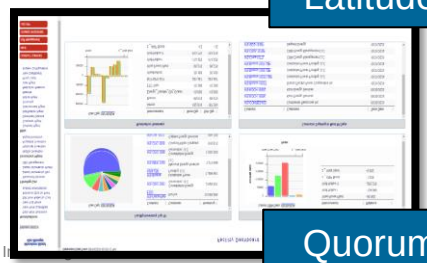
Support customers and commercial reps

1Line

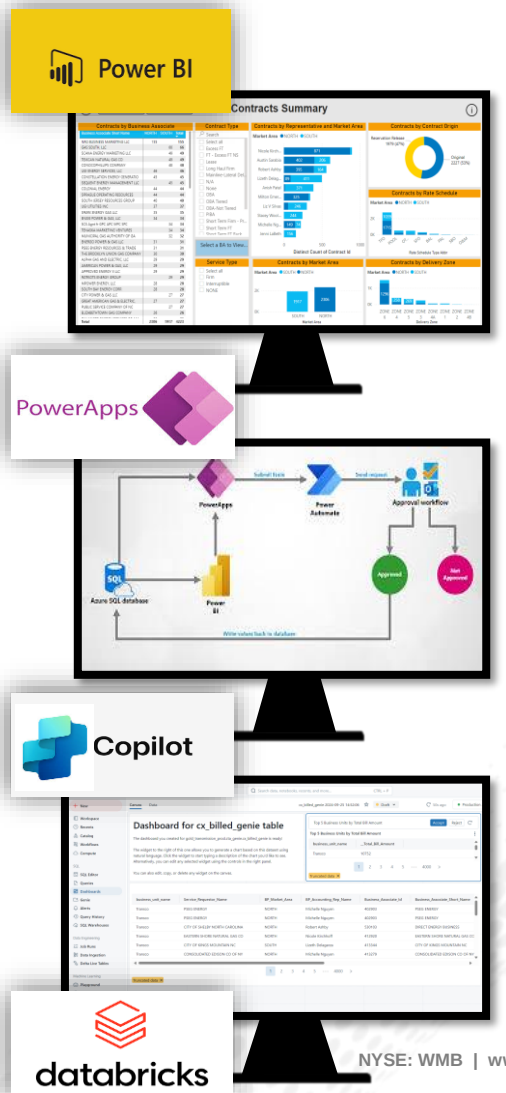


Latitude

Identify and implement enhancements



Quorum



Data flow and integration

Data visualization

Workflow Automation

Passage Current State

- The NW Passage system, used for transportation scheduling and billing, is facing challenges due to its outdated design and unsupported software. This impacts efficiency and overall performance.
- Additionally, its limited automation and on-premises setup make it difficult to keep up with new technology and evolving business needs.
- To address these issues, we need to evaluate the feasibility of upgrading or replacing NW Passage with modern software solutions. This will involve a comprehensive business gap assessment to identify areas for improvement while maintaining the features you value.
- Our goal is to ensure continued operational efficiency, streamline workflows, and enhance system performance, with strong support throughout the transition.

Passage Evaluation

Consolidate Williams' Systems

+
- Higher reliability
- Less systems for customers / marketers to manage
- Enhanced Scalability

–
- High capital investment
- Timeline to complete
- Change management

Modernize Passage

+
- Minimal change management
- Modern code base
- Cloud hosted

–
- High capital investment
- Still have multiple systems to maintain
- Timeline to complete

New Software Solution

+
- Consolidated systems
- Daily support outsourced

–
- Integration cost
- Change management
- Enhancement execution

What's Next

Phase I

Consolidation Review
- Tarriff assessment – Complete
- Functional Assessment – Q2
- Technical Assessment – Q3
- Determine cost, resource and completion estimate – Q3

Modernization Review
- Determine cost, resource and completion estimate – Q3

New Software Solution Review
- Evaluate options
- Review options with customers

Decision to be made by Sept 30th

Phase II

- Project planning and implementation
- Customer input throughout the project

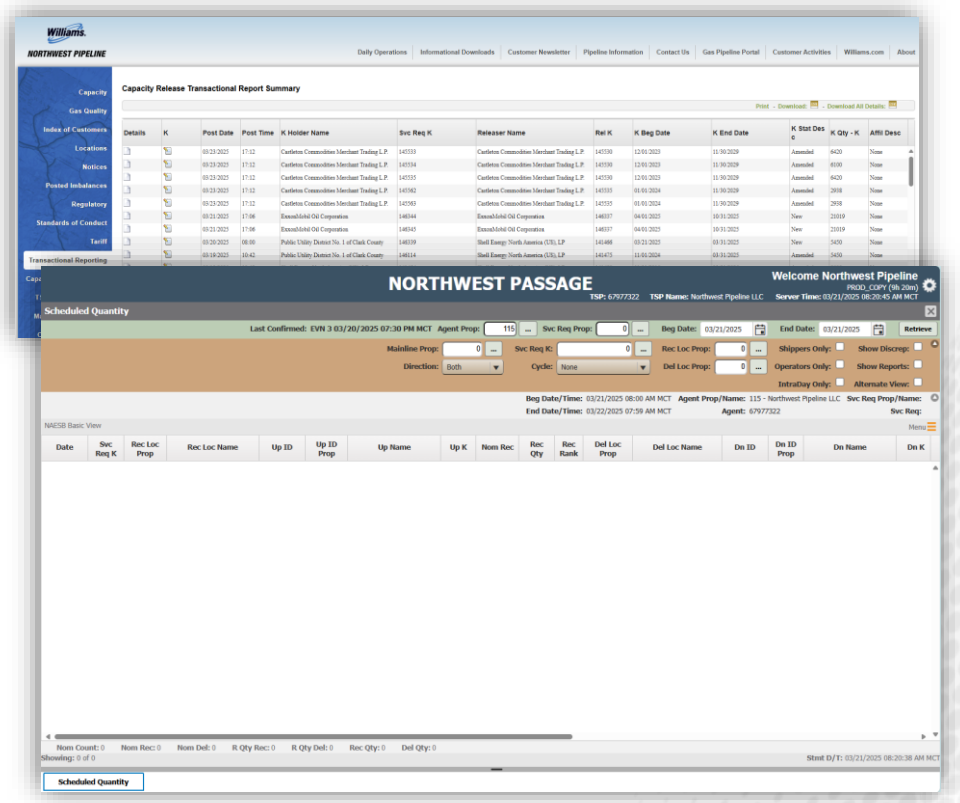
Current Enhancements

Sub Cycle 2 Automation

- Provides consistent final scheduling results
- Minimizes errors in the scheduling process
- Immediate transfer of data with trading partners
- Improves overall efficiency

Reduction Reason Enhancement

- Displays gas cut locations
- Introduces directional cut codes
- Empowers customers to self identify scheduling cuts

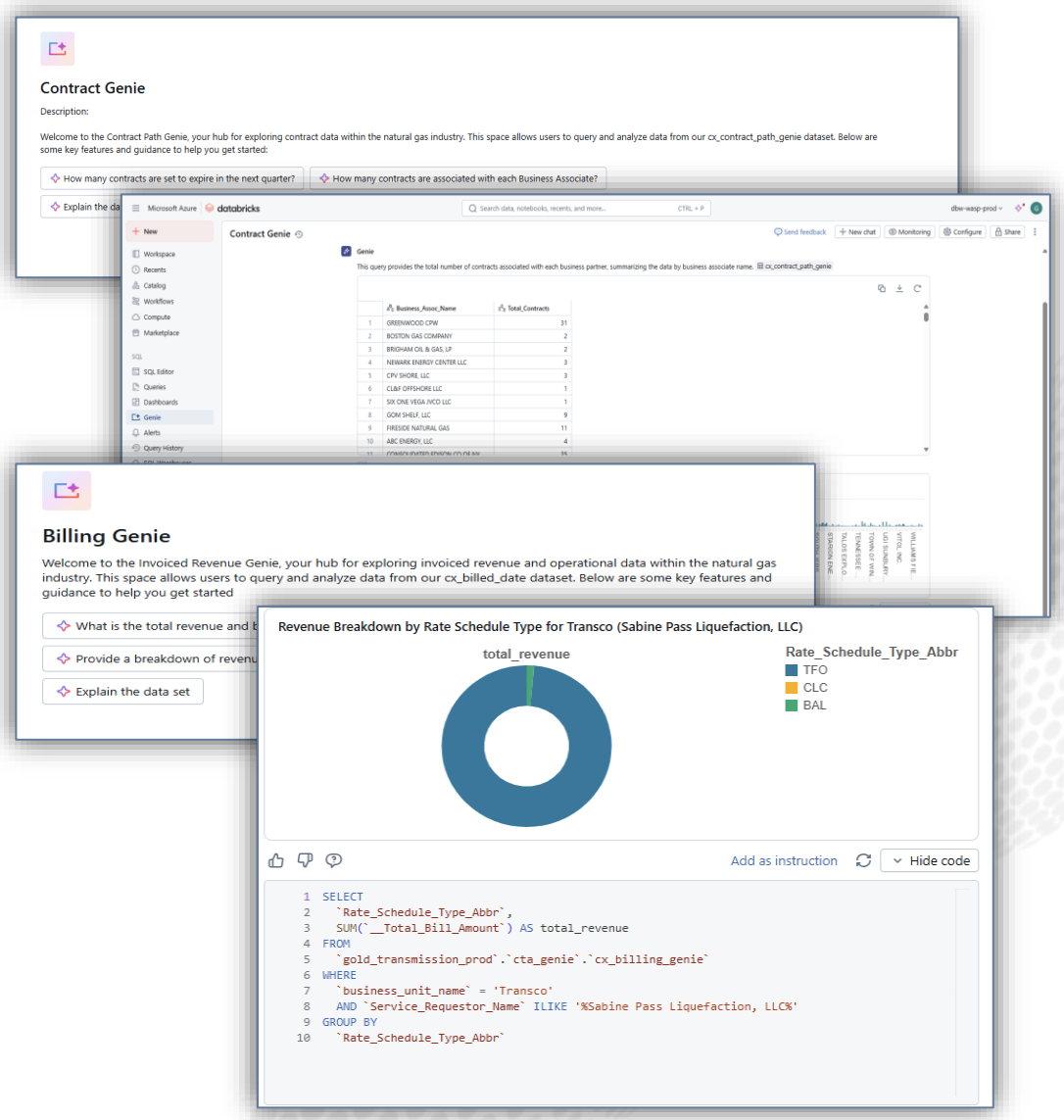


- Testing system tuning underway
- Changes expected to be in production by the end of the month

Upcoming

AI Natural Language Model

- Allows for commercial representatives to query the data within our commercial system with natural language
- Faster turnaround time for customer questions
- Increase accuracy and consistency



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Seattle District Highlights Sumas ERP Project

Sam Chesnut, Supervisor Operations

Sumas Legacy Compression

2

November 2023 Initial Reroute and Outage

Project Kickoff

Continuing Work

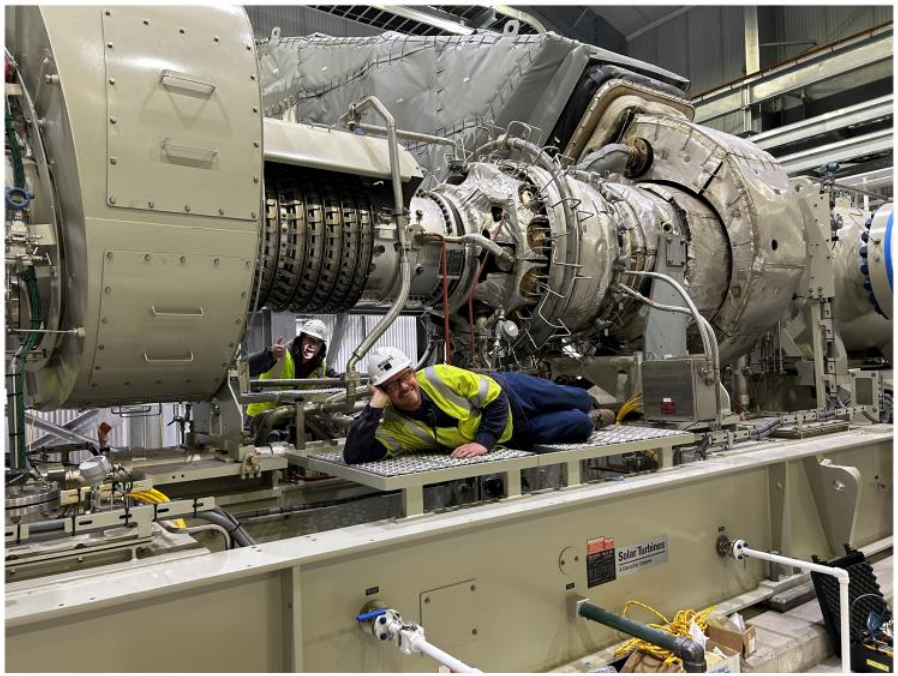
6

Keeping the Gas Flowing

Re-compressor Units

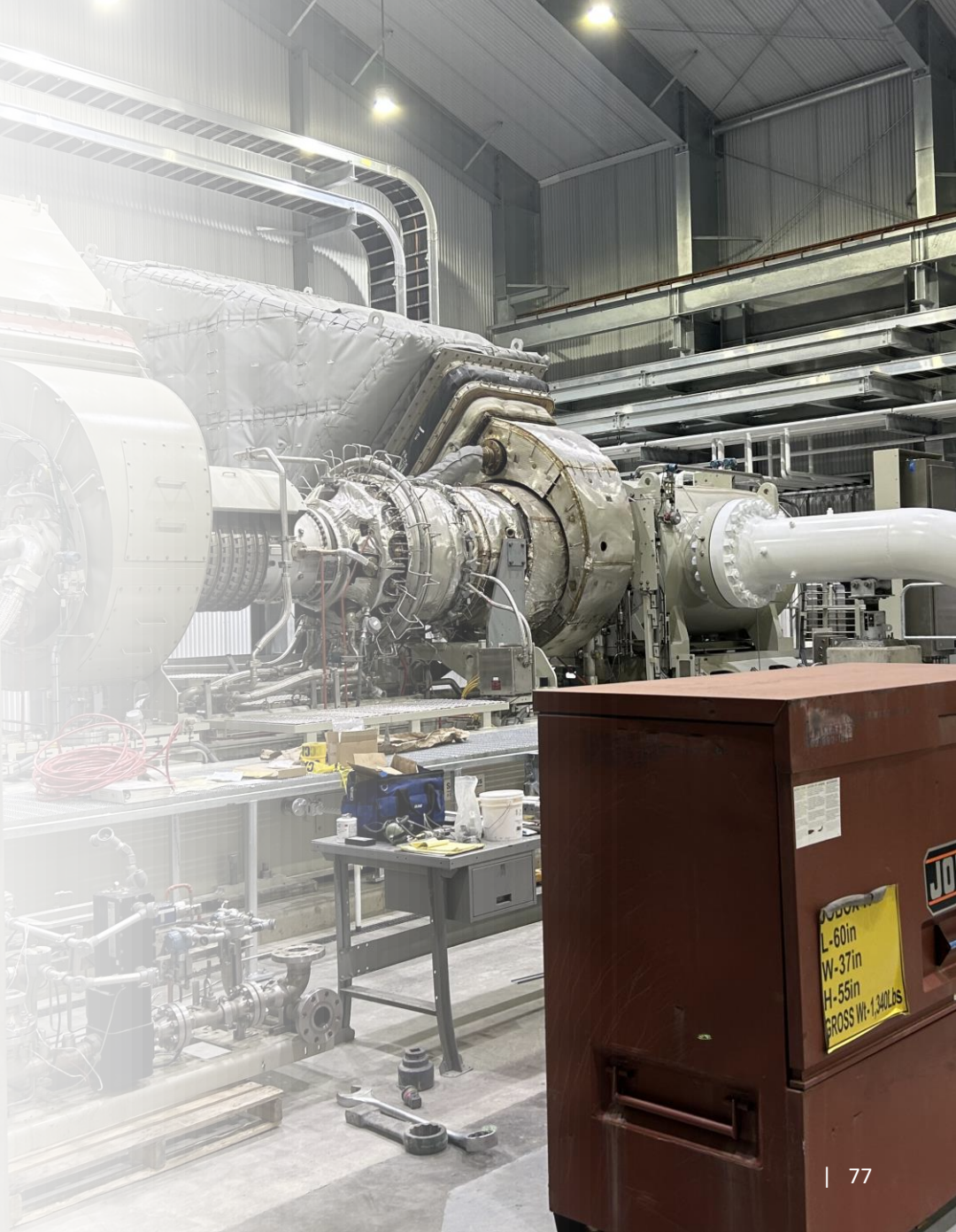
- Seal Gas Compressor: Takes normally vented gas from seals and puts it back into the pipeline
- Process Gas Compressor: Moves gas from the unit piping and compressor that would need to be vented to atmosphere back into the pipeline for maintenance work.

Commissioning



- Compression in service on time.
- Emissions reduction of 77%
- Reliability increased by replacing legacy horsepower
- Methane Emission Reduction of 84%

Questions?



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Invoicing the CRM Surcharge

Brad Dillon, Commercial Services Lead

Bill Pty: Company A **Del Month/Year: April 2025**

Inv ID: ***** **Inv Date: 05/05/25**

Loc Ind: PRPDXXXX

Line No	Chrg Type	TT	Rec Loc Name	Del Loc Name	Pkg ID	Repl/ Rel SR K	Adj Type	Beg/End Tran Date	Days	Qty	Unit Price/Chrg Type Rate	CRM	ACA	Total Rate	Amt Due
1.001	RES - FIRM TRANS	129						04/01/25 - 04/30/25	30	1,000	0.37250	0.02256		0.39506	11,851.80
													Total Charges:		$11,851.80
1.002	RES-CAP REL CR	129				123456		04/01/25 - 04/30/25	30	-1,000	0.37250	0.02256		0.39506	-11,851.80
													Total Credits:		-$11,851.80

Total K Charges: $11,851.80
Total K Credits: -$11,851.80

Inv Tot Amt Due Payee for K: 111111 **$0.00**

Svc Req K: 111111 **Rate Sch: TF-1**

Bill Pty: Company Y

Del Month/Year: April 2025

Inv ID: ********

Inv Date: 05/05/25

Svc Req K: PRPDXXXX

Rate Sch: TF-1

Loc Ind:

Line No	Chrg Type	TT	Rec Loc Name	Del Loc Name	Pkg ID	Repl/ Rel SR K	Adj Type	Beg/End Tran Date	Days	Qty	Unit Price/Chrg Type Rate	CRM	ACA	Total Rate	Amt Due
51.001	RES - FIRM TRANS	129				111111		04/01/25 - 04/30/25	30	1,000	0.37250	0.02256		0.39506	11,851.80

Total Charges: $11,851.80

123456

Total K Charges: $11,851.80

Total K Credits: $0.00

Inv Tot Amt Due Payee for K: 123456 $11,851.80

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Winter Recap and Summer Roadmap

Mark Warren, Manager Pipeline Control

Pipeline Control - Topics

- Organization Overview
- Weather Resiliency Plan Implementation
- Upcoming Maintenance

Pipeline Control – Organization Overview

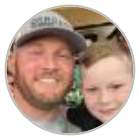
Pipeline Control Western Interstates

Mark Warren
Mgr Pipeline Control Sr
TX Houston - Tower

Northwest Pipeline

Mike Rechenmacher
Controller Lead
TX Houston - Tower

Todd Freeman
Controller Lead
TX Houston - Tower



Shannon Tyler
Maintenance Coordinator, Sr
TX Houston - Tower

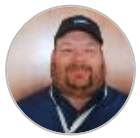
Open
Supervisor
TX Houston - Tower

- Two consoles
- Nine Controllers
- One Specialist

MountainWest

Dylon Williams
Controller Lead
TX Houston - Tower

Dan Goddard
Maintenance Coordinator, Staff
UT Salt Lake City - Office



Nathan Smith
Supervisor
TX Houston - Tower

- Two consoles
- Nine Controllers
- One Specialist

Pipeline Control – Weather Resilience Plan Implementation

- Weather Resiliency Plan (WRP)
  - Developed in 2024
  - Sponsors
    - Camilo Amezquita – VP GM Northwest Pipeline
    - Melissa McGillen – VP Central Services
  - Intent – continuously improve system reliability and performance during extreme weather events
  - Elements
    - Annual actions
    - Pre-event
    - During event
    - Post event
- Mock / Limited Implementation executed January 2025

Situation

- Cold weather forecasted to enter part of NWP market area on 1/20/2025
- Load forecast indicated peak of ~3,200 MDTS on 1/20/205, well within system capacity
- Winter storm was forecasted to drop temperatures significantly for most of the US, east of the Rocky Mountains
- This introduced risk of well freeze-offs in Rockies and Texas
- Significant market forces from potential freeze-offs could swing the system from north to south flow
- Risk to the system was deemed to be quite manageable
- Opportunity to execute mock / limited implementation of the newly-developed WRP was identified

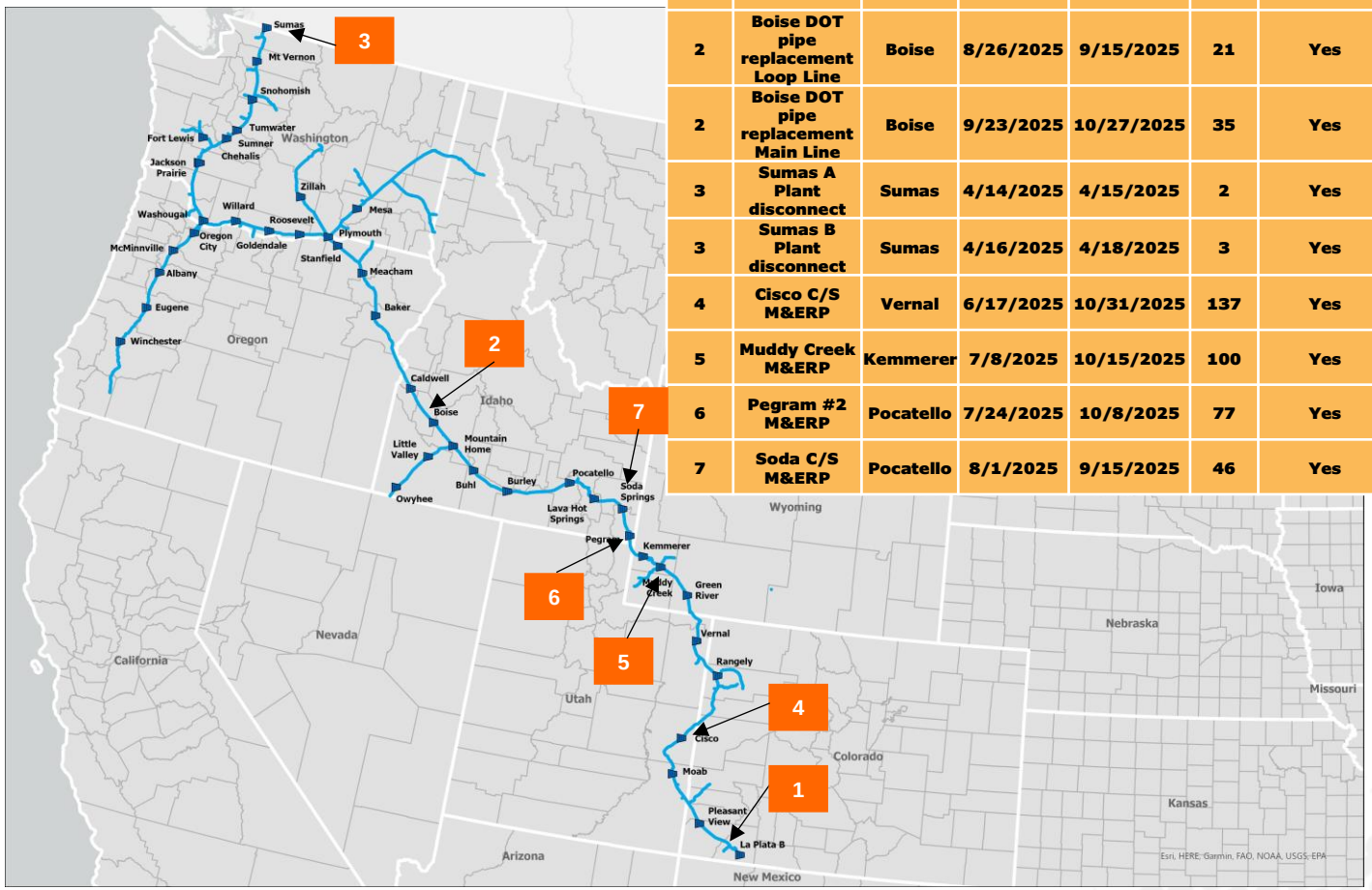
Scope

- Commercial and Pipeline Control elements of WRP
- Focus on communication and tools for actively managing system
- Kick-off meeting
- Location Performance meetings – 2x per day
- Leverage new PowerBI reporting to identify and address customer, supply and interconnect behavior that is putting the system at risk
- Capture lessons learned
- Debrief for sponsors

Highlights

- Effective collaboration and communication were exercised by Commercial and Pipeline Control
- Monitoring SCADA, Passage, PowerBI provided multiple perspectives on the situation
- WRP document was helpful for setting expectations
- Location Performance meetings
  - Identified underperforming locations
  - Worked as team to mitigate enactment of curtailments
  - Pipeline Control gave operational context to the numbers
  - Commercial proactively engage with customers to support system needs
  - Curtailment was avoided due to proactive, collaborative effort
- Lessons learned
  - Plymouth cooldown decision will be more broadly socialized, earlier
  - Data set for PowerBI report is being expanded

2025 Maintenance Impacts



Point	Task Description	District	Start Date	End Date	Duration	Anticipated Impacts	Design Flow	Outage Flow	Flow Impact
1	Moab DOT Hydro Test	Moab	July	July	12	Yes	348 Dth S 278 Dth N	0	348 Dth S 278 Dth N
2	Boise DOT pipe replacement Loop Line	Boise	8/26/2025	9/15/2025	21	Yes	450 Dth N 452 Dth S	289 Dth N 286 Dth S	161 Dth N 166 Dth S
2	Boise DOT pipe replacement Main Line	Boise	9/23/2025	10/27/2025	35	Yes	450 Dth N 452 Dth S	373 Dth N 358 Dth S	77 Dth N 94 Dth S
3	Sumas A Plant disconnect	Sumas	4/14/2025	4/15/2025	2	Yes	1296 Dth	957 Dth	357 Dth
3	Sumas B Plant disconnect	Sumas	4/16/2025	4/18/2025	3	Yes	1296 Dth	810 Dth	504 Dth
4	Cisco C/S M&ERP	Vernal	6/17/2025	10/31/2025	137	Yes	286 Dth N 358 Dth S	241 Dth N 283 Dth S	45 Dth N 75 Dth S
5	Muddy Creek M&ERP	Kemmerer	7/8/2025	10/15/2025	100	Yes	654 Dth N	599 Dth N	55 Dth N
6	Pegram #2 M&ERP	Pocatello	7/24/2025	10/8/2025	77	Yes	653 Dth N	518 Dth N	135 Dth N
7	Soda C/S M&ERP	Pocatello	8/1/2025	9/15/2025	46	Yes	TBD	TBD	TBD

Impact Mitigation Strategies

- Analyze flow patterns to determine least impactful maintenance timeframes
- Coordinating with power generators, LDCs, end users and interconnects
- Avoid impacts to trading blocks as much as possible
- Utilizing multiple contractors in the same corridor at the same time
- Maximizing storage, line pack and interconnect flexibility
- Capitalizing on new and efficient technology
- Utilize stopple and bypass
- Plan inline inspections earlier in the year to avoid heating season impacts

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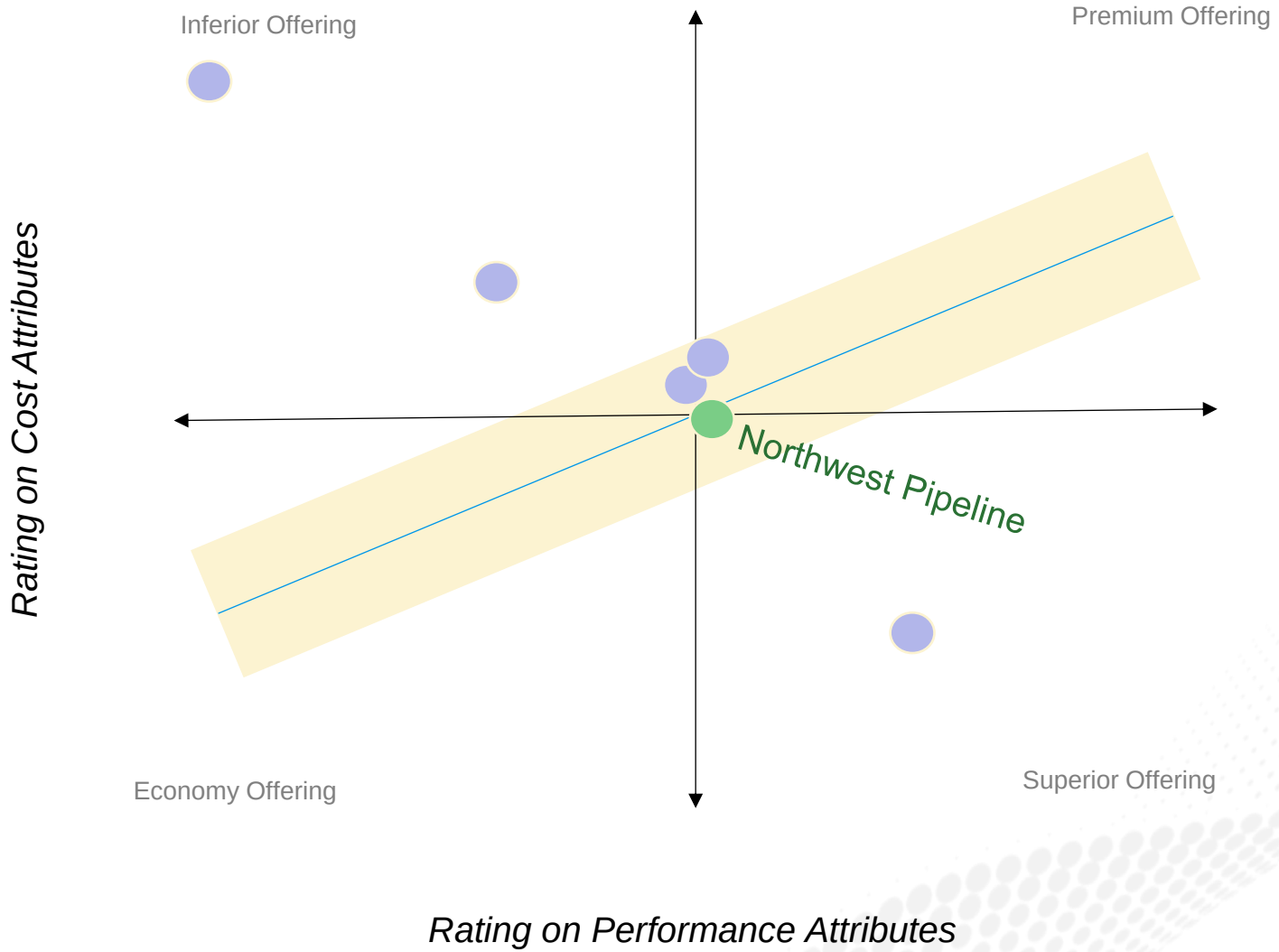
Mastio Customer Survey

Carolyn (Arens) Ebner, Manager Commercial Services

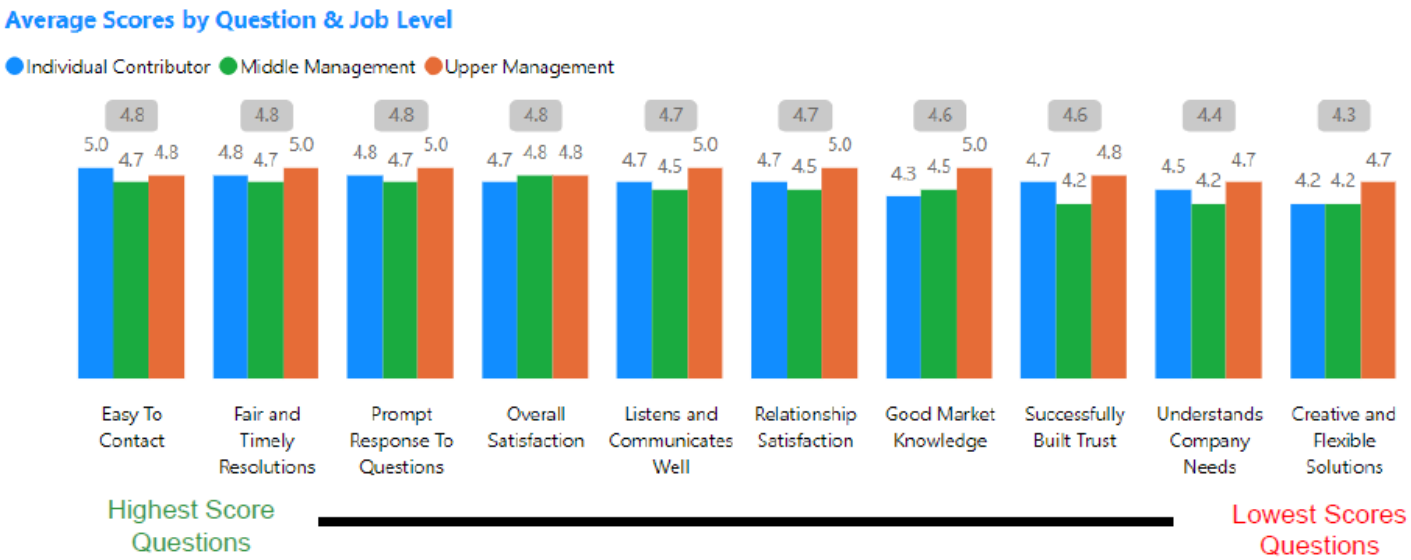
Mastio Customer Survey Results

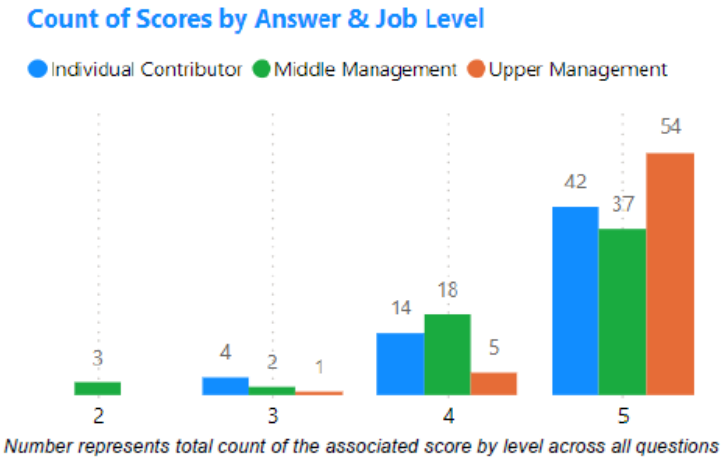
- **The 2025 Mastio Customer Satisfaction Index is 89.62** compared to last year of 86.03.
- We ranked #3 in Mega Pipes, #3 in Major Pipes, and Interstate Pipes #5.
- The Net Promotor Score is 85.5% compared to 2024 78.9% based on "How likely you would recommend to a colleague or another business."

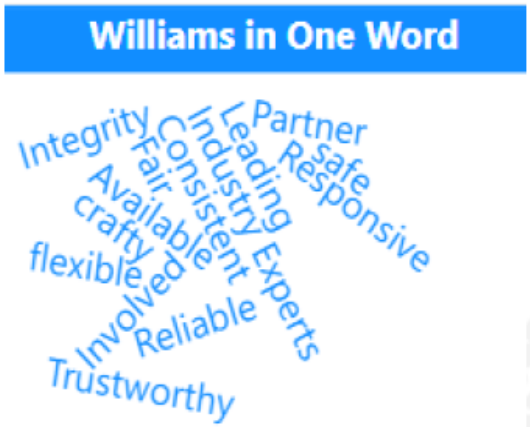
2025 Value Map



2024 Williams Commercial Customer Survey: Northwest Pipeline Results







Voice of Customer Themes

Mastio Survey

- Areas of Strength
  - Prompt responses to questions, requests and issues
  - Maintenance communication
  - Easy to work with and always willing to help
- Areas of Improvement
  - Continuation of training
  - Creative and Flexible Solutions
  - Frequency of Entitlements and Maintenance
  - Better / more modernized EBB

Williams Independent Survey

- Areas of Strength
  - Ease of contact
  - Fair and timely resolutions
  - Competitive
  - Building Relationships
- Areas of Improvement:
  - Creative and flexible solutions
  - Understanding Customer
  - Training
  - Entitlements

Mastio Customer Survey Action Items

- Continue to expand the Representatives knowledge of our customers and their business by creating customer profiles
  - Using Power BI analytic tools, engaging customer with their specific passage training needs, and identify potential business opportunities that meet their needs
- Update existing Help Files and create New Help to address common customer questions.
- EBB Upgrade
  - Passage Gap Analysis – commitment to include customer feedback and maintain highest value functionality

Thank you for your survey time!

“Reps from all levels exhibit the same behaviors: honesty, transparency, problem-solving, and respect for customers.”

“Great staff and team are always working hard to accommodate our needs.”

“I am very happy with the services provided and overall, I enjoy doing business with them.”

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Closing

Mark Mohan, Manager Commercial Services

Closing Comments

- Fall SAB expected to be held in October in Portland
  - Date likely be coordinated with Gas/Electric symposium planned for Fall timeframe
- NWGA Annual Energy Conference June 3-5, Sunriver Resort - Oregon